



INTRODUCTION

Acton
Georgetown
Esquesing



Town of Halton Hills
Office of the Mayor



A Message from Mayor Rick Bonnette

November 2020

On behalf of the Members of Council, I am pleased to present to the community the 2021 Budget for the Town of Halton Hills.

This year's budget recognizes the extraordinary circumstance of the world-wide pandemic and the challenges over the past year in mitigating its' impact on the local community.

For this reason, the 2021 Budget is appropriately modest, manageable and realistic with a 3.9% tax increase; an investment that allows the Town to maintain service levels and critical infrastructure. The budget recognizes projects associated with health and safety, asset maintenance and necessary plans and projects that advance the work of the municipality.

The Town is committed to continuing work on the strategic priorities approved by Council which include:

- Shaping growth
- Transportation
- Climate change and the environment
- Fiscal and corporate management
- Local autonomy and advocacy
- Ensure a vibrant agricultural community
- Youth and senior initiatives

I want to thank staff for their hard work and diligence in bringing forward a budget that maintains service levels while effectively responding to changing needs and impacts resulting from the novel coronavirus.

Sincerely,

Rick Bonnette
Mayor, Town of Halton Hills

1 Halton Hills Drive, Georgetown, L7G 5G2

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November 2020

Dear Mayor and Members of Council:

It is a pleasure to present for your consideration, the 2021 Budget with a proposed levy increase of 3.9%, consistent with the Town's Long Range Financial Plan.

As you can appreciate, the pandemic placed unforeseen fiscal demands on the Town requiring investments in facilities and equipment and unanticipated expenses as we implemented changes to our operations. The Town's focus has been on maintaining cash flow while managing these new and unpredictable expenses along with increases in non-discretionary items and accommodating lower than anticipated development charge revenue and assessment growth.

The 2021 budget is manageable and realistic given the challenges placed by the COVID-19 pandemic. It does not account explicitly for pandemic-related expenses but rather, these costs will be tracked separately so that the municipality can readily apply for any provincial or federal monies. In the event that funding from other levels of government are not available in 2021, the Town has sufficient reserves to manage the variances.

COVID-19 has challenged the municipality to work in different ways, employ new technology and deliver programs where possible, in a virtual environment. I am very pleased with how staff has adapted and responded so quickly to serve our residents. As pandemic mitigation efforts are not anticipated to recede any time soon, the Town will continue to look at how supports and offerings can be delivered to the community; one such example is expanding trail access this winter to support physical and mental well-being.

Staff has worked hard to bring in a budget that meets critical long range financial targets (based on the municipality's current size) and prioritizes projects that support health and safety, maintenance of our assets and plans and studies necessary to advance projects that are key to future development.

1 Halton Hills Drive, Halton Hills, Ontario L7G 5G2

Sincerely,

A handwritten signature in black ink, appearing to read "C. Mills".

Chris Mills,

Acting Chief Administrative Officer and Commissioner of Corporate Services

A handwritten signature in black ink, appearing to read "M. J. Leighton".

Moya Jane Leighton,

Town Treasurer and Director of Accounting

2021
BUDGET & BUSINESS PLAN



COMMUNITY PROFILE

Welcome to Halton Hills

The Town of Halton Hills, with a population of approximately 63,000, consists of two urban centres, Georgetown and Acton, Esquesing Township, the Halton Hills Premier Gateway employment area, three hamlets – Glen Williams, Stewarttown and Norval – and several smaller settlements. Halton Hills has long been recognized for its natural beauty, active agricultural community, high quality of life and proximity to major centres, including Brampton, Mississauga and Toronto.

In 2019, the Town was named among the top ten best places to live in Canada by a national magazine.

The Town prides itself on maintaining a small-town feel while offering residents the amenities of big city living. The slogan ‘small town living at its best’ is reflective of the Town’s exceptionally high quality of life. Maintaining balance while attracting businesses becomes particularly important as the Town prepares to meet provincial growth targets of an additional 20,000 people by 2031. Central to the municipality’s approach to growth planning is its strong interest in sustainable development and energy conservation. This interest is reflected in an integrated sustainability strategy organized under four pillars:

<p>Cultural Vibrancy:</p> <p>A culturally vibrant community where culture is integrated with our economic, social and environmental lives and offers the opportunity for individual fulfillment through access to sports, recreation, arts, culture and heritage.</p>	<p>Economic Prosperity:</p> <p>A community where economic prosperity is based on a green, diversified and resilient economy, and the strengthening of the existing industrial base.</p>	<p>Environmental Health:</p> <p>A community where integrated, thriving natural systems are valued, actively protected, and enhanced for long-term health and enjoyment.</p>	<p>Social Wellbeing:</p> <p>A healthy and safe community based on an ethic of caring and social equity.</p>
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COMMUNITY PROFILE

▶ CULTURAL VIBRANCY

Arts & Heritage

- The Town of Halton Hills boasts a thriving arts and culture community
- Annual award-winning Culture Days celebrations engage residents and visitors in free cultural experiences - the 2020 edition saw a successful transition to an innovative suite of 75 virtual, self-led and safe in-person activities that attracted more than 7,500 participants over the course of 4 weeks
- 'Discover the Hills' is a self-guided tour program that showcases the Town of Halton Hills' rich and diverse arts, culture, heritage, and natural assets. Four tours featuring Glen Williams and Acton are currently available.
- The Town's public art program launched with 'After Nature' by Ingrid Mayrhofer. This temporary art banner project on climate change and at-risk species enlivened the streets of Acton and Georgetown with 159 banners in five locations.
- The Town has introduced an annual Heritage Conservation Awards program to recognize excellence in heritage conservation in the community.
- Cultural facilities include the Helson Gallery, John Elliott Theatre, and two Halton Hills Public Library branches.



COMMUNITY PROFILE

▶ CULTURAL VIBRANCY (continued)

Tourism

- In 2020, the newly updated tourism website VisitHaltonHills.ca was developed and launched.
- Key tourism assets were identified through stakeholder engagement and enhanced on the new website.
- A summer student was brought on to support the maintenance of the new website, build new social media platforms and create day-trip content.
- Tourism Goals and objectives for the next 5 years were identified under the Economic Development & Tourism Strategy; 2021 will begin implementing action items to develop products under these goals and objectives.
- The Tourism Advisory Committee continued to meet on a quarterly basis in 2020 and provided insight into options for supporting the tourism industry and promoting visitor experiences in a safe way.
- Conducted outreach to local tourism businesses to gather information through recovery response surveys and provide information about partnership grant opportunities.
- Locally, 30% of jobs in Halton Hills relate to or support the tourism industry, including retail, accommodation and food services, and arts and culture industries.



COMMUNITY PROFILE

▶ CULTURAL VIBRANCY (continued)

Recreation

COVID-19 changed how the Town delivered programs and services for much of 2020. To safeguard the community while encouraging a health and active lifestyle, staff launched:

- Caught Being Active at Home Campaign
- Launched Town's first virtual fitness classes
- Engaged and connected with over 1100 youth on Instagram
- Launched virtual summer programming for kids 4 - 12 years providing online activities around four themes - physical, creativity, exploration, and appreciation
- Launched Neighbourhood Activator who provided programming in parks; program very successful and will be continuing through the Fall and Winter months
- Partnered with HHPL to provide Family Activity Kits
- Hillsvie Active Living Centre Outreach team connected with members via telephone, online and curbside service
- Pivoted to online pre-registration for all sales and service functions
- Successful reopening of pool at Gellert Community Centre with modified aquafit, lane swim and group swim.



COMMUNITY PROFILE

ECONOMIC PROSPERITY

Local Economy

- A strong and diverse economy with identified growth sectors including advanced manufacturing, warehousing and logistics, food and beverage processing, and agri-business.
- The Halton Hills Premier Gateway is a growing and thriving employment area, offering strategically located and serviced lands with easy access to major transportation linkages. A number of leading companies have already located in the Premier Gateway, and the area will continue to be the Town's main area of job growth between 2019 and 2041, accounting for 89 percent of all forecasted employment growth.
- The Town's Economic Development division provides a full suite of support to the business community in order to help foster a prosperous economy and enhance quality of life. The division is focused on business retention and expansion; elevating Halton Hills' competitiveness in the global marketplace; site selection assistance; market research; industry engagement, implementation of the Community Improvement Plan and the Manufacturing Expansion Fund; and streamlining the delivery of key strategic economic development leads and projects through the Business Concierge program.

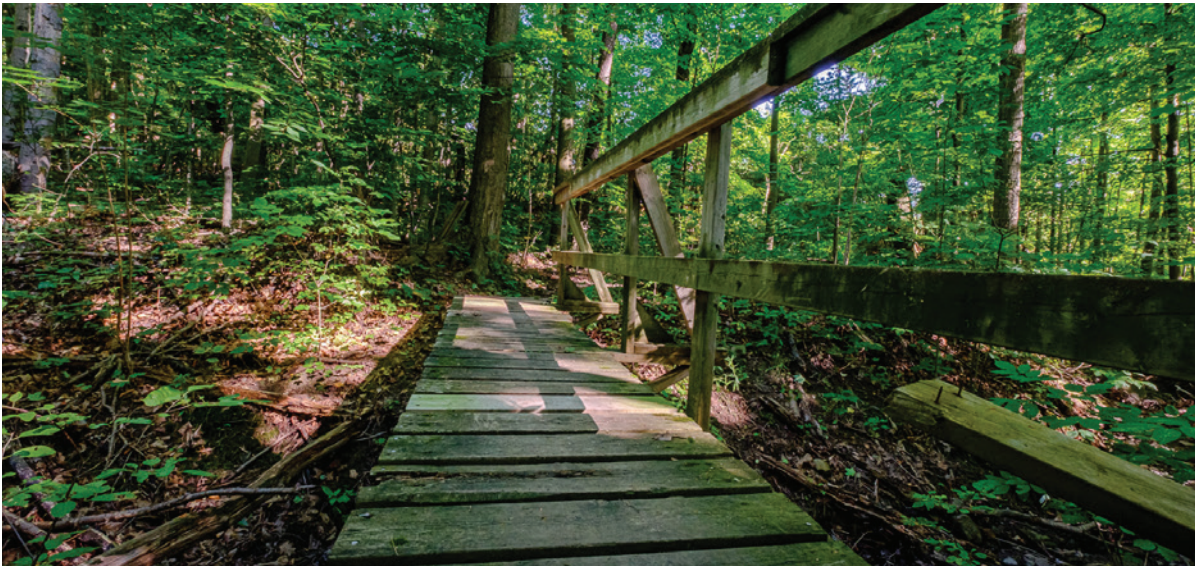


COMMUNITY PROFILE

▶ ENVIRONMENTAL HEALTH

Natural Landscape:

- Halton Hills has 16 environmentally sensitive areas, 8 areas of natural and scientific interest, 10 provincially significant wetlands & 60 regionally significant wetlands.
- Many mechanisms protect and enhance natural areas in Halton Hills such as the Niagara Escarpment Plan, the Greenbelt and the Official Plans of the Town and Halton Region.
- Floodplain and riparian areas are controlled by Conservation Halton, Credit Valley Conservation and Grand River Conservation.



The Niagara Escarpment bisects the Town of Halton Hills from the southwest to the northeast and is easily considered its main topographical feature, covering an area of approximately 19,550 acres (7,912 hectares). The combination of geological and ecological features along the Niagara Escarpment results in a landscape unequalled in Canada, and is a source of some of southern Ontario's prime rivers and streams and one of the Province's principal outdoor recreation areas.

COMMUNITY PROFILE

► SOCIAL WELLBEING

Housing

- Council has identified affordable housing as a priority. The Town is addressing this issue as follows:
 - Amended the Comprehensive Zoning By-law and the Two-Unit House Registration By-law to permit accessory apartments (i.e. second units) in semi-detached and townhouse dwellings in the urban areas, and in single-detached housing in the rural areas (already permitted in single-detached dwellings in the urban areas).
 - Partnered with Habitat for Humanity to develop the Exchange Hotel property for affordable housing, waiving development application and building permit fees.
 - Developed Secondary Plans for the Georgetown expansion (Vision Georgetown) and downtown Georgetown (Destination Downtown) areas, including a 30 percent affordable housing target for new housing units.
 - Engaging in discussions with higher orders of government and the private/non-profit sector to identify partnership opportunities for affordable housing development.
 - Examining the feasibility of using the Town Community Improvement Plan in key intensification areas to assist in the provision of affordable housing.
 - Embarking on a community engagement and awareness strategy in 2020/2021 to create awareness of local housing challenges and solutions, generate community support and acceptance of housing projects and create a transparent and two-way dialogue.
 - Established the Affordable Housing Working Group with a mandate of developing actions to address the affordable housing needs of current and future residents of Halton Hills.

Education by the Numbers

2 | Public High Schools

1 | Catholic High School

14 | Elementary Schools

5 | Catholic Elementary Schools



Health

- The Georgetown Hospital is part of the Halton Healthcare Services which includes hospitals in Milton and Oakville. The hospital offers a range of primary care services and its major clinical areas include obstetrics, general medicine, surgery and complex continuing care.



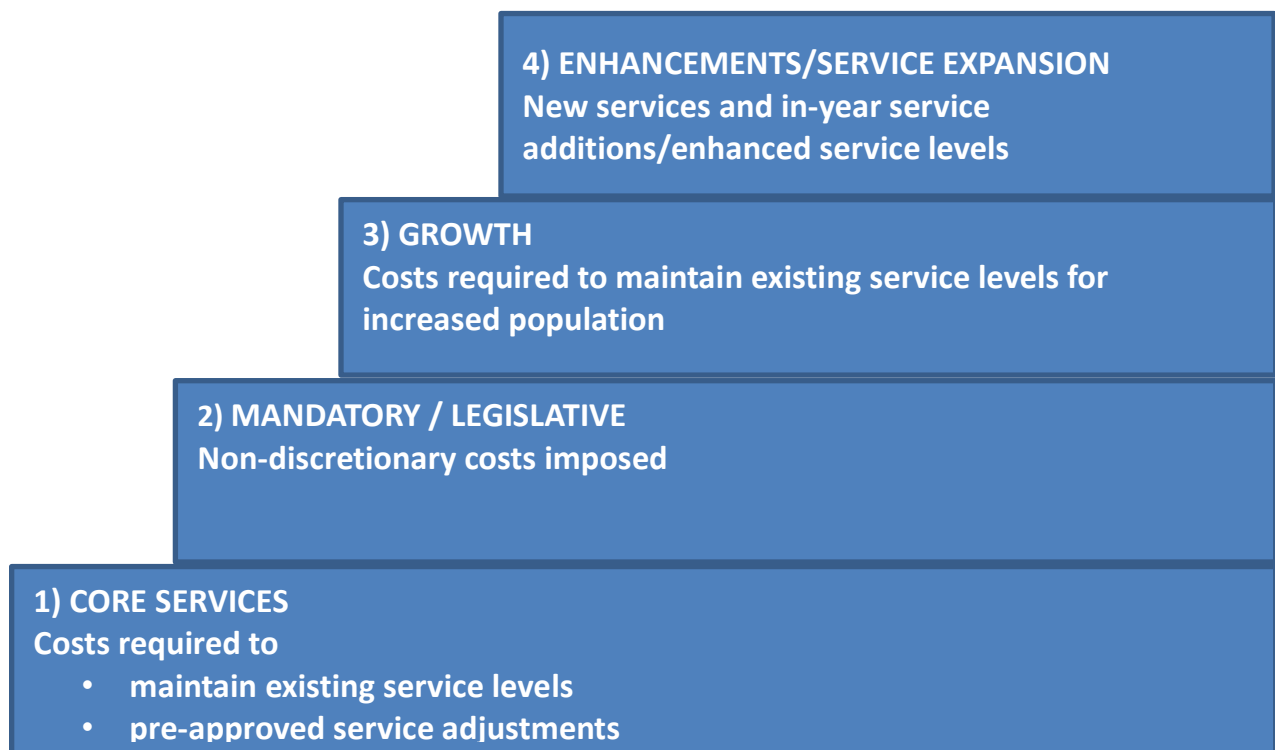
BUDGET OVERVIEW

Introduction

In planning for a vibrant, healthy and sustainable community, the Town of Halton Hills is committed to providing community leadership on issues of concern, and delivering a broad range of public services to its residents and businesses. The Budget and Business Plan is one of the Town's primary documents in supporting service delivery that is efficient, effective and economical. In preparing the 2021 Budget and Business Plan, Town staff has considered Council's strategic directions, department business plans, the Long Range Financial Plan, the Asset Management Plan, and the Corporate Energy Plan.

The Operating Budget process commences with the preparation of preliminary business plans and base budgets for each department. Base budget adjustments include all costs necessary to continue existing operations of the department, such as previously approved contract or service adjustments, inflationary increases, performance increments, cost of living allowances as well as legislated and other accounting changes.

Once base budgets are established, needs are reviewed corporately as they relate to growth or community expectations, and are balanced against the cost of implementing the necessary changes. Town staff first considers the costs to maintain existing core services, including adjustments to service levels that have been pre-approved. Staff then assesses all non-discretionary costs related to mandatory or legislated changes, evaluates service level impacts from growth, and considers the implementation of new services or service enhancements based on community need. This hierarchical approach is illustrated below:



A detailed summary of each department’s 2021 business plan, operating and capital budgets and the 9-year capital forecast are provided in the following sections. The financial statements illustrate the approved 2020 Operating Budgets by department, the base Operating Budget for 2021 adjusted for costs to maintain existing services, and the total Operating Budget after incorporating the proposed budget inclusions. To offset expenditure increases, the Town considers revenue from other sources first and cost savings through efficiencies, with the remaining balance coming from the tax levy.

Operating Budget Summary

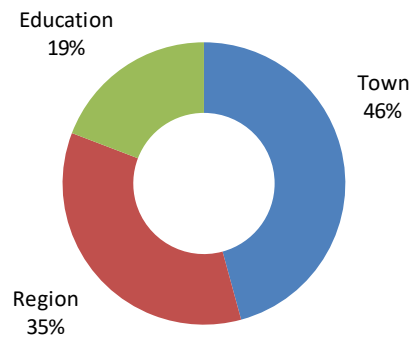
The Town of Halton Hills 2021 net Operating Budget (tax levy supported budget) is proposed at \$56,039,500. Taxes levied support the following general services that enhance the quality of life expected by residents of the community: Transportation & Transit, Recreation & Culture, Parks & Open Space, Environmental (including climate change adaptation and mitigation measures), Fire, Library, and Council & Administration.

At the time of printing, the net impact on property taxes will result in an overall increase of 2.4% based on current value assessment, after considering the preliminary operating budgets of the Region (2.0% increase) and school boards (0.0%). The proposed operating budget represents a 3.9% increase in the portion for Town-provided services.

	2020 Final Budget	2021 Preliminary Budget	\$ Change	% Change
Town	\$351	\$365	\$14	3.9%
Region *	\$274	\$279	\$5	2.0%
Education **	\$153	\$153	\$0	0.0%
Total	\$778	\$797	\$19	2.4%

Notes:
 * Based on Regional 2021 proposed budget
 **Based on 2020 Education rates

DISTRIBUTION OF RESIDENTIAL TAX DOLLARS



The 3.9% levy increase includes inflation and non-discretionary increases required to maintain existing service levels, as well as a 0.6% dedicated tax levy to close the infrastructure gap. The 3.9% levy also supports Council’s strategic priorities as outlined in the Town of Halton Hills’ Strategic Plan.

A strategic plan is established each term of Council to identify the key priorities and focus resources. In 2020, Council's priorities were updated for the 2019-2022 term of Council with a vision, mission, values and focus areas, accompanied by guiding statements that will be supported by the 2021 Budget and Business Plan. The following are Council's strategic priorities and focus areas in no particular order:

- Shaping Growth
 - Residential Greenfield Growth
 - Intensification
 - Downtown Revitalization
 - Employment Lands
 - Affordable Housing
 - Water and Wastewater infrastructure
- Transportation
 - Trucks
 - Bike Lanes
 - Traffic Safety
 - Transit
- Climate Change and the Environment
 - Action on Climate Change
 - Resilient Infrastructure
 - Low Carbon Transition
 - Tree Canopy
- Fiscal and Corporate Management
 - Stick with Fiscal Plan
 - Maintain Services
 - Capital Assets and Liabilities Management
 - Communications
- Local Autonomy and Advocacy
 - Provincial
 - Federal
- Ensure a Vibrant Agricultural Community
 - Protect Agricultural Land
 - Promote Agritourism
- Youth and Seniors Initiatives
 - Engagement
 - Services and Facilities

The preliminary operating budget was prepared in consideration of the following challenges and opportunities for 2021:

- COVID-19 impacts to operations and funding from the COVID-19 Safe Restart Agreement grants have not been included in the 2021 operating budget. The operating impacts will be tracked on the basis of actual costs incurred and will be reported as a variance to budget for 2021.
- A projected 0.7% increase in assessment growth for 2021, equating to additional tax revenues of \$353,500 related mostly to the addition of new residential building construction.
- A projected impact of \$1,516,500 for compensation and benefits adjustments. This includes previously approved union contract adjustments, performance increments, job evaluation changes, proposed non-union economic adjustment of 1% phased in over 6 months (0.5% January 1, 2021 and 0.5% July 1, 2021) and any benefit cost increases associated with the Town’s benefit provider.
- Conversion of the existing Heritage Planner position to a Planner position covering both policy and development review at a net incremental cost of \$27,600.
- Continuation of existing 2020 contractual positions to be funded by the Tax Rate Stabilization Reserve for 2021 in order to maintain service levels.
- An addition of \$35,000 for costs related to the delivery of the Smart Commute Program originally funded by the Region of Halton.
- Continuation of the special levy to address the infrastructure gap identified in the State of Infrastructure Report with a 0.6% tax levy increase of \$324,000.
- A one-time redirection of \$150,000 of the infrastructure gap special levy to be used in the mitigation of 2021 operating budget pressures.
- A projected base budget impact of \$86,100 for inflationary pressures on existing services based on the CPI forecasted inflation of 2.0% for 2021, as well as increases in materials and supplies required to maintain service levels.
- Gross contributions to reserves in the total amount of \$11.5M are planned as per the minimum targets outlined in the LRFP.

Reserve	2021 Total Annual Contribution
Capital Reserves	9,570,231
Stabilization Reserves	1,364,800
Operating Reserves	550,245
Total	11,485,276

- Operating impacts of previously approved capital projects amount to an annual increase of \$139,900. These costs include establishing an operating budget for the Acton Youth Centre, and maintenance for new sidewalk connections, street lighting, bike lanes and pedestrian crossings.
- Reduction of Recreation & Parks user fees revenue by \$252,600 as recommended through Council report RP-2020-0004.

- Insurance rates are estimated to increase at a rate of approximately 40% (\$311,800). This increase covers a period of two years and a previously unbudgeted 2020 increase. This is reflective of the industry trend of increasing rates and the rising number of claims filed against the Town. Globally, commercial insurance prices have risen by 19% in the 2nd quarter of 2020 alone.
- An increase of \$100,000 in Fire dispatch contracted services through the City of Burlington. In late 2018, the Town amalgamated dispatch services in a tripartite contractual agreement managed by the City of Burlington. Budgeted costs were originally estimated based on 2016 emergency call values. The increase reflects the estimated 2021 contracted price.

The table below displays gross expenditures by general service categories in the proposed 2021 Operating Budget.

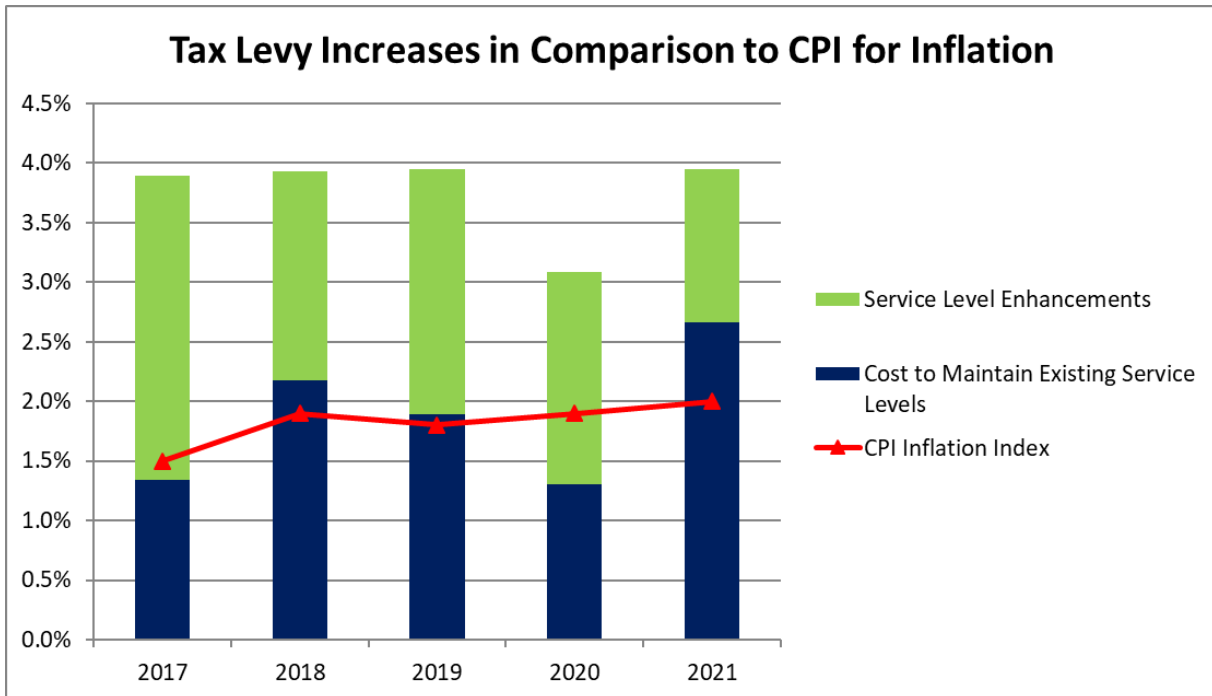
Town of Halton Hills Gross Expenditures by Service Category

	2020	2021				2021 vs. 2020	
	Budget (\$)	Base Budget (\$)	Pre-Approved Capital Impacts	Inclusions	One-Time	Total Budget (\$)	Budget Change
Gross Expenditures							
Administration	13,162,300	13,805,600	174,200	60,000	-	14,039,800	877,500 6.7%
Fire Services	8,907,955	9,393,555	-	-	-	9,393,555	485,600 5.5%
Recreation & Culture	11,508,316	11,696,533	137,500	2,500	61,800	11,898,333	390,017 3.4%
Library Services	3,874,700	3,973,100	(17,700)	-	-	3,955,400	80,700 2.1%
Environmental Services	2,214,079	2,328,459	15,000	-	-	2,343,459	129,380 5.8%
Planning & Development	4,716,413	4,812,700	-	68,373	-	4,881,073	164,660 3.5%
Transportation & Transit	13,998,790	13,883,890	124,200	82,100	215,900	14,306,090	307,300 2.2%
Parks & Open Space	2,429,644	2,503,964	15,000	-	-	2,518,964	89,320 3.7%
Capital & Long Term Planning	17,112,145	18,142,545	-	-	(103,600)	18,038,945	926,800 5.4%
Total Gross Expenditures	77,924,342	80,540,346	448,200	212,973	174,100	81,375,619	3,451,277 4.4%
Gross Revenues	(24,367,042)	(24,832,346)	(185,300)	(40,773)	(277,700)	(25,336,119)	(969,077) 4.0%
Total Net Expenditures	53,557,300	55,708,000	262,900	172,200	(103,600)	56,039,500	2,482,200 4.6%
General Levy	(43,557,900)	(44,822,900)	-	(1,772,700)	-	(46,595,600)	(3,037,700) 7.0%
Special Levies	(8,734,400)	(8,734,400)	-	(356,000)	-	(9,090,400)	(356,000) 4.1%
Assessment Growth	(1,265,000)	-	-	(353,500)	-	(353,500)	911,500
Total Taxation	(53,557,300)	(53,557,300)	-	(2,482,200)	-	(56,039,500)	(2,482,200) 4.6%
Net Town Tax Impact (Net of Assessment Growth)	(53,910,800)	(53,910,800)	-	(2,128,700)	-	(56,039,500)	(2,128,700) 3.9%

The proposed 2021 Budget represents a net tax levy increase of \$2,128,700, or 3.9%, after adjustments for growth, which is on target with the increase outlined in the LRFP.

The 2021 budget will mark the sixth consecutive year of achieving a levy target at or below 3.9%, with a 5-year average of 3.76%. In doing so, the Town has maintained existing levels of service at a rate similar to the Bank of Canada Consumer Price Index (CPI) for inflation; this has been achieved through effective financial management including aggressive debt re-payment, the building of reserves, the reduction of costs, and continuous improvement strategies. The 2021 Operating Budget includes three key adjustments that have resulted in service cost increases that exceed the CPI for inflation: the increase in insurance costs (40.1% increase), reduction in ice rental revenue (11.8% decrease), adjustment in fire dispatch costs (26.7% increase).

The graph below outlines service enhancements and base budget pressures from inflation in comparison with the CPI over the past five budget cycles:



The Town has been able to advance key priorities and works to enhance services, whilst maintaining an average 5 year tax levy increase of 3.76%. Some major service level enhancements over the past few years include:

- Supporting the Fire Services Master Plan through the Special Fire Services Levy and providing 24-hour full-time emergency response service in all areas of Halton Hills;
- Addressing resourcing gaps identified in the Corporate Technology Strategic Plan;
- Enhancing Corporate Communications activities through the leveraging of social media and online public engagement;
- Further developing Cultural Services programming and launching public art;
- Strengthening support for Economic Development and foreign investment opportunities;
- Improving services to youth through assumption of youth centre operations (Off the Wall in Acton and Open Door in Georgetown) and the extension of hours and programming;
- Assuming ActiVan operations, and expanding the Youth Taxi Scrip program;
- Acquisition of hybrid vehicles supporting net zero carbon footprint;
- Enhancing the urban tree canopy maintenance program;

- Expanding the heritage planning function, preserving, protecting and promoting the Town's distinctive history.
- Adding to the Library's popular e-collections and expanding technology to promote creativity and technical literacy.

Property Tax Impact

Total gross expenditures in the 2021 Operating Budget are \$81,375,619, representing a \$3,451,277 (4.4%) increase over the 2020 approved budget. The Town explores other revenue sources first to pay for increases in expenditures, and funds the outstanding balance from the tax levy. In 2021, \$1,322,577 of the increase in expenditures will be funded from other revenue sources or assessment growth, with the remainder to be funded through a proposed increase to the tax levy of \$2,128,700 (3.9%); of this net levy increase, 0.6% relates to the special levy needed to address the infrastructure deficit in the context of climate change, with the remaining 2.5% used to support service delivery, new services and enhancements to existing services. A breakdown of the total tax levy is provided below:

Levy	Approved 2020 Budget (\$)	Increase (Decrease)	% of Adj. Net Levy	Preliminary 2021 Budget (\$)
General Levy	44,822,900	1,772,700	3.3%	46,595,600
Special Levy - Georgetown Hospital	335,000	(335,000)	-0.6%	-
Special Levy - Fire Services	2,451,200			2,451,200
Special Levy - Pavement Management	1,884,000			1,884,000
Special Levy - Infrastructure	2,084,000			2,084,000
Special Levy - Arenas	1,232,700	(1,003,800)	-1.9%	228,900
Special Levy - Fair Workplaces, Better Jobs Act 2017	153,500			153,500
Special Levy - Infrastructure Gap	594,000	324,000	0.6%	918,000
Special Levy - Financial Sustainability	-	1,370,800	2.5%	1,370,800
Net Levy	53,557,300	2,128,700	3.9%	55,686,000
Assessment Growth	353,500	353,500		353,500
Adjusted Net Levy for Assessment Growth	53,910,800	2,482,200		56,039,500

Assessment Growth and Supplemental Tax Billing Revenues

Assessment growth and supplemental tax billing revenues are an important element of the annual budgeted cash inflows and the Town relies on these to minimize tax rate increases. They fluctuate greatly each year due to a number of reasons such as the focus of the Municipal Property Assessment Corporation (MPAC), the economic climate and unexpected factors such as COVID-19, where site inspections were suspended at the beginning of the pandemic. Based on current estimates it is anticipated that assessment growth in 2021 will be 0.7%, which amounts to additional revenues of \$353,500. Supplementary tax billings can vary each year and have ranged from \$350,000 to as high as \$1.3M, therefore, staff are not budgeting an increase in 2021 and will maintain the budget at the current level of \$325,000. This level of growth is the lowest that the Town has experienced in the past few years creating pressures that limit budget increases and service level enhancements.

Special Levies

Special levies are raised to provide a funding source that directs tax levies to a specific purpose or objective. For the 2020 tax year, the Town had several special levies in place, three of which have now fulfilled or partially fulfilled their original purpose.

The Georgetown Hospital special levy was created in 2011 to fund a ten year debenture allowing the Town to provide a \$2.682M grant to the Georgetown Hospital for a capital expansion project as outlined in report ADMIN-2011-0020. The annual value of the levy is \$335,000 and the funding required for the expansion project has been collected in full.

The Fair Workplaces, Better Jobs Act special levy was created in 2018 to support the Provincially legislated increases in the minimum wage and benefits for part-time staff. This levy was \$185,500 per year, however, the full realm of these changes did not come into effect, and only \$153,500 of this levy is now required, leaving a surplus of \$32,000.

The Arena Program Special Levy which was created through the combination of two special levies has partially fulfilled its original intent. In 2011, Council approved R-2011-0008, a detailed financing plan for the Town's arena expansion program. Part of this financial plan included the repurposing of the existing Gellert Phase I special levy, which dated back to 2001, to collect \$3.36M and the creation of a new dedicated arena levy, phased in over 3 years to collect a further \$5.15M. In aggregate the combined levy supported the collection of \$8.51M to finance the arenas collecting \$1,232,700 each year. At the end of 2020, \$8.3M of the \$8.51M has been levied resulting in the need to levy only \$228.9K in 2021 to fulfil the arena levy requirements.

The Town is facing some fiscal challenges due to uncertainty around timing of upcoming growth, existing shortfalls in development charges collections and the unknown factors faced through the COVID-19 pandemic. Using the Long Range Financial Plan model, it is necessary to retain the cash inflows associated with these special levies and repurpose them to support and strengthen the Town's fiscal position. Staff are therefore recommending that the three special levies noted above are repurposed and combined into one financial sustainability special levy.

This will be a phased re-purposing over 2 years as follows:

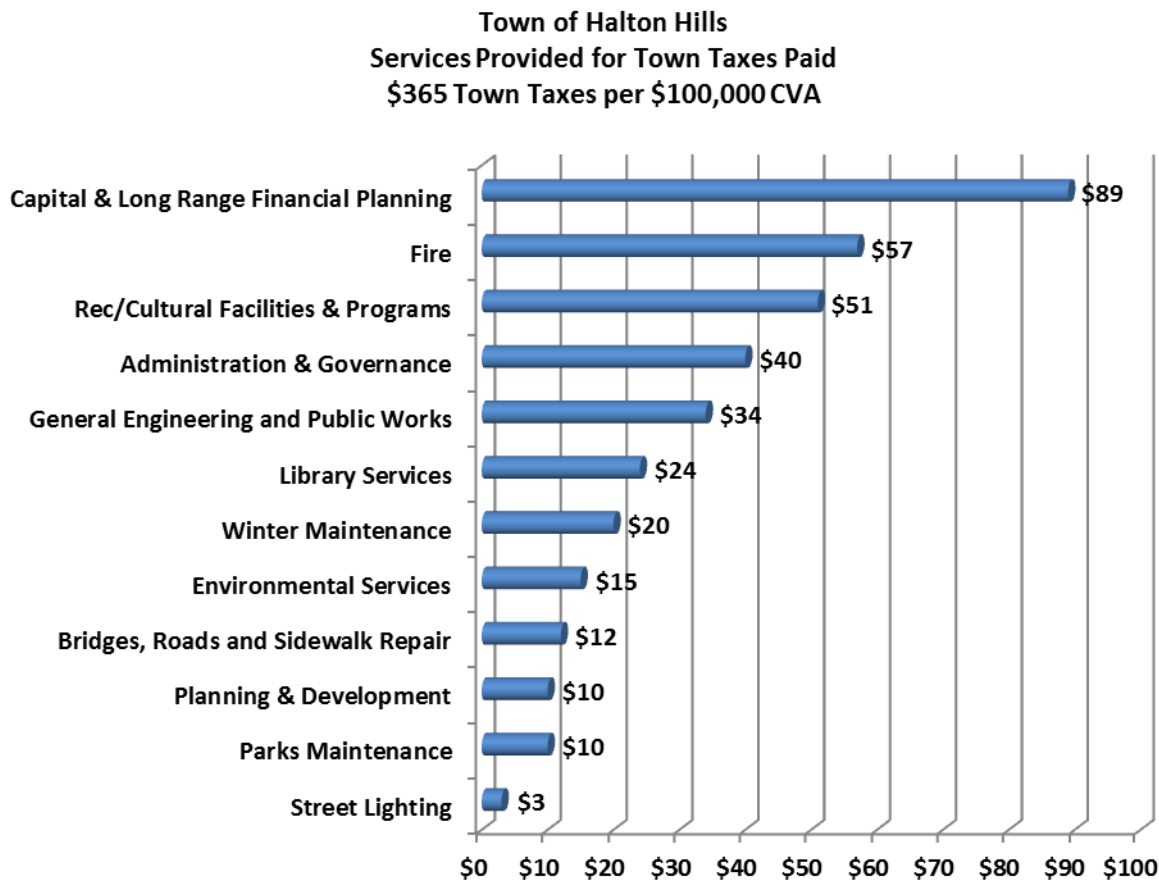
1. \$1,370,800 in 2021 and
2. \$1,599,700 in 2022 once the remaining \$228.9K pertaining to the arena levy has been levied in 2021.

For additional information on the special levies, please refer to the Supplementary Section.

The net result of a 3.9% increase to the Town levy is an expected overall property tax increase of 2.1%, after considering the preliminary Operating Budgets of the Region (2.0% increase) and school boards (0.0%). This equates to a total of \$797.50 per \$100,000 of current value residential assessment, with \$365.37 of the total directed towards Town-provided services. The remainder is allocated as follows: \$279.13 to the Region of Halton and \$153.00 to

education. The net tax increase for Town-provided services is 3.9% and is equal to \$13.88 per \$100,000 of residential assessment.

Approximately 69% of total Town revenue is received through property taxes. Other revenue sources include, but are not limited to, user fees, service charges, program fees, interest earned, federal and provincial grant funding, payment in lieu of taxes and trust fund contributions. Net of all other revenue sources, the \$365.37 collected per \$100,000 of current value assessment is spent on providing the following services:



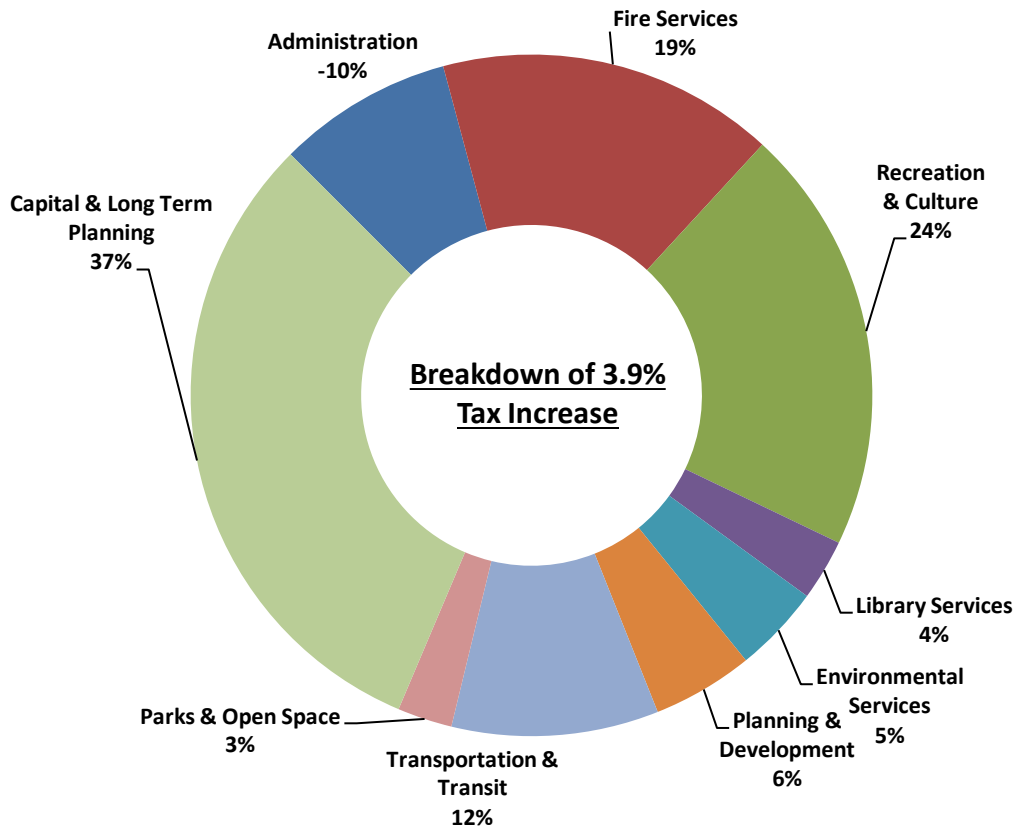
As presented in the table below, base budget pressures from inflation and growth amount to a net tax increase of 2.6%, or \$9.35 per \$100,000 of current value residential assessment. The recommended 2021 Budget and Business Plan also supports funding for key priorities representing an increase of 1.3%, or \$4.53 per \$100,000 of current value residential assessment, which combined with amounts for inflation and growth, results in a total tax increase of 3.9% in the Town portion. When blended with the projected rate increases for the Region of Halton and the Halton District School Boards, the total impact on the residential tax bill is expected to be a 2.4% increase based on current value assessment.

Description	Share of Tax Bill	Increase	Impact on Total Bill	Increase per \$100,000 of Assessment
Assessment Growth		-0.7%	-0.3%	(\$2.30)
Inflation on Existing Services		2.8%	1.2%	\$9.67
Growth Related Increases		0.5%	0.2%	\$1.98
Total Base Operating Budget		2.6%	1.1%	\$9.35
Planning for Infrastructure Needs		0.6%	0.3%	\$2.11
New Services and Enhancements		0.7%	0.3%	\$2.42
Total Town of Halton Hills	45.8%	3.9%	1.7%	\$13.88
Region of Halton	35.0%	2.0%	0.7%	\$4.98
Education	19.2%	0.0%	0.0%	\$0.00
Total Tax Impact	100.0%		2.4%	\$18.86

2020 Residential Property Tax Bill plus 2021 Increases per \$100,000 of Current Value Residential Assessment

ASSESSMENTS		TOWN		REGION				EDUCATION	
				General		Waste			
Tax Class and Description	Value	Tax Rate %	Amount	Tax Rate %	Amount	Tax Rate %	Amount	Tax Rate %	Amount
2020 Residential Tax Rate	100,000	.349292	349.29	.249055	249.06	.025100	25.10	.153000	153.00
Georgetown Hospital Levy	100,000	.002199	2.20						
Assessment Growth	100,000	(.002305)	(2.30)	(.004695)	(4.69)	(.000473)	(0.47)		
2020 Residential Tax Rate Net of Assessment Growth		.349186	349.19	.244360	244.36	.024627	24.63		
2021 Tax Increases:									
Inflation on Existing Services	100,000	.009674	9.67						
Growth Related Increases	100,000	.001979	1.98						
Planning for Infrastructure Needs	100,000	.002112	2.11						
New Services & Enhancements	100,000	.002418	2.42						
		.016184	16.18	.009215	9.22	.000929	0.93		
Net 2021 Increase	100,000	.013879	13.88	.004520	4.52	.000456	0.46	-	-
Sub Totals		\$365.37		\$253.58		\$25.56		\$153.00	
SPECIAL CHARGES / CREDITS PHASE-IN / CAP ADJS				SUMMARY					
				Municipal & Education Taxes				\$797.50	
				Special Charges/Credits				.00	
				Phase-in / Cap Adjustments				.00	
Total	\$0.00	\$0.00	\$0.00	Final 2021 Taxes				\$797.50	

Please note, graphic is for display purposes only and is not a replica of the actual tax bill format.



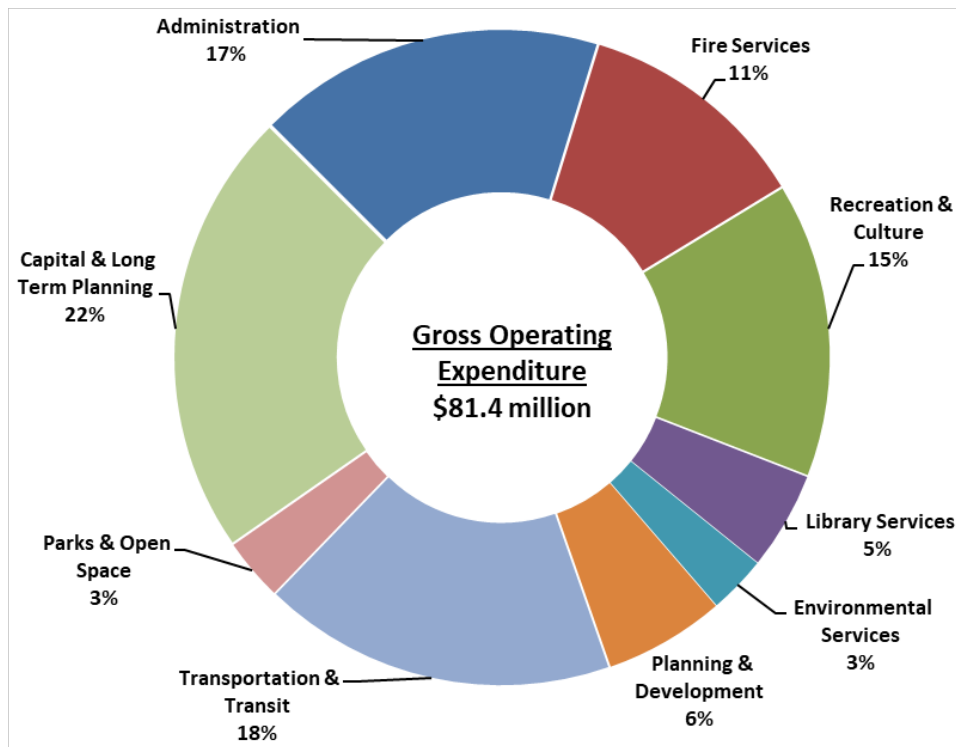
Budget Expenditures by Service

The Town is responsible for services that support the safety and well-being of its residents and businesses, which in turn, contributes to a high quality of life. Some of these services have a direct and immediate effect on the community. Other services, such as long term planning or policy development, support the growth of the community in a way that balances future needs with the maintenance of current service levels.

The Town’s gross operating expenses are budgeted at \$81,375,619 and provide the following services and programs:

- Capital & Long Term Planning - \$18,038,945 (22%). Includes planning and capital financing for the replacement of Town assets and infrastructure including roads, facilities, fleet and other equipment.
- Transportation & Transit - \$14,306,090 (18%). Includes expenses for the ongoing maintenance of Town assets such as bridges, roads and sidewalks and the delivery of services such as snowplowing and street lighting.
- Administration - \$14,039,800 (17%). Includes administrative services associated with the governance of Town provided services. Administration encompasses Council, Information Technology Services, Clerks and Legislative Services, Economic Development, Human Resources, Communications and Treasury-related services, as well as the delivery of corporate-wide programs such as legal service and insurance coverage.

- Recreation & Culture - \$11,898,333 (15%). Includes operating costs of recreation and cultural facilities, as well as aquatics programs and programs for seniors and youth.
- Fire Services - \$9,393,555 (11%). Includes operating costs related to three fire stations that provide an all-hazards response capability to natural and human-caused events.
- Planning & Development - \$4,881,073 (6%). Includes costs associated with developing and implementing plans, programs and services that enhance and build the community. Services cover the development of policy documents, the review of development applications filed under the Planning and Building Code Acts and the preparation of various legal agreements.
- Library Services - \$3,955,400 (5%). Includes operating costs of the Georgetown and Acton branch libraries, the development of the collection, both print and non-print, as well as programs delivered by Library staff.
- Parks & Open Space - \$2,518,964 (3%). Includes costs involved with the acquisition, design, construction and maintenance of parks, trails and cemeteries, as well as community development for groups, volunteers and events.
- Environmental Services - \$2,343,459 (3%). Includes all costs related to stormwater management and climate change adaptation and mitigation.



Budget Revenues

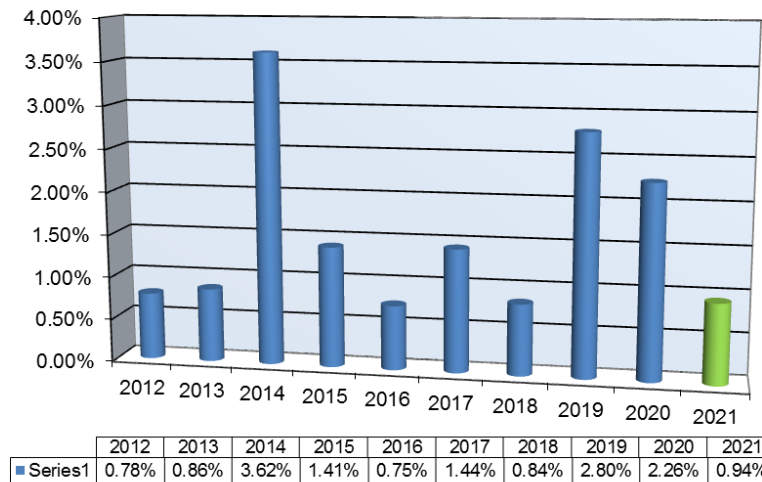
Taxation accounts for 69% of the funding for the Town’s Operating Budget, including assessment growth, supplementary taxes, and 11% from special levies; the remaining balance is primarily comprised of user fees, service charges, dividends and earned interest.

Assessment growth and a correlated increase to tax revenues occurs when new properties are added to the tax roll and/or expansions of or additions are made to existing properties. Assessment growth can also be reduced when it is impacted by the settlement of appeals filed by property owners. The 2021 Operating Budget includes anticipated net assessment growth of 0.94%, representing additional revenue of \$353,500 or 0.7% of the budget. The assessment growth is related mostly to new residential housing construction. Increases in property values due to reassessment do not provide additional revenue to the Town. The tax rate is set in a manner in which the Town raises sufficient tax revenue to balance the budget.

The following graph depicts weighted assessment growth in the Town of Halton Hills over the past ten years. At 0.94%, anticipated 2021 growth is lower than experienced in the past three years. Growth in weighted assessment has varied significantly during the last decade commensurate with the availability of land supply and servicing. The Town is currently in a period of limited (low) growth primarily relying on infill projects with varying construction timelines that are often difficult to predict. This lull is expected to continue over the next few years until growth in Vision Georgetown and the next phase of the Premier Gateway commences. Periods of limited growth creates budget pressures as there is no additional tax revenue from new development and redevelopment. As such, all increases to the budget rely on existing properties.

Growth in 2014 was largely comprised of increased assessment for the construction of the Toronto Premium Outlet mall while 2019 growth was driven by new residential housing construction and the addition of residential lots for future housing construction.

Weighted Assessment Growth



User Fee Revenue

User fees are a critical source of revenue for the Town. They are reviewed annually from the perspective of service delivery, cost recovery, comparability of fees with neighbouring municipalities and market demand. In January 2020, staff presented report RP-2020-0004 Recreation Rates and Fees Final Strategy: Final Report to Council. Watson & Associates were retained to lead a community engagement process to help inform a new rate structure strategy for the Recreation & Parks Department. The recommendations in the report included a phased approach to reducing some Recreation and Parks fees to align with municipal comparators. Phase 1 of the fee reduction occurred in 2020 and Council approved a one-time contribution of \$250,700 from the Tax Rate Stabilization reserve to mitigate the impact. Phase 2 of the fee reduction will take place in 2021 where lower net revenues of \$252,600 are expected, primarily related to ice rental rates, and staff plan to absorb this within the base budget.

Revenues from Halton Hills Community Energy Corporation

Halton Hills Community Energy Corporation (HHCEC) and its subsidiaries contribute significant streams of revenue to the Town, through dividend and interest re-payments. In 2021 the annual dividends are expected to be \$1,692,000, and \$1.3M of this is utilized to offset costs in the Town's operating budget, with the remaining \$378,900 directed to reserves to assist with the Long Range Financial Plan targets. In July 2019, Council approved a six year plan for HHCEC to repay a \$16.1M promissory note to the Town. This provides a steady and predictable cash flow to address the: reduction of debt, the strengthening of reserves, and support for critical capital projects. As Halton Hills Community Energy Corporation (HHCEC) continues to repay the promissory note to the Town, there is an offsetting reduction in cash inflows from interest repayments, which also impact the base budget. For 2021 the interest payments are anticipated to be \$478K, a reduction of \$122K over 2020. The Town places 100% of this interest income into reserves.

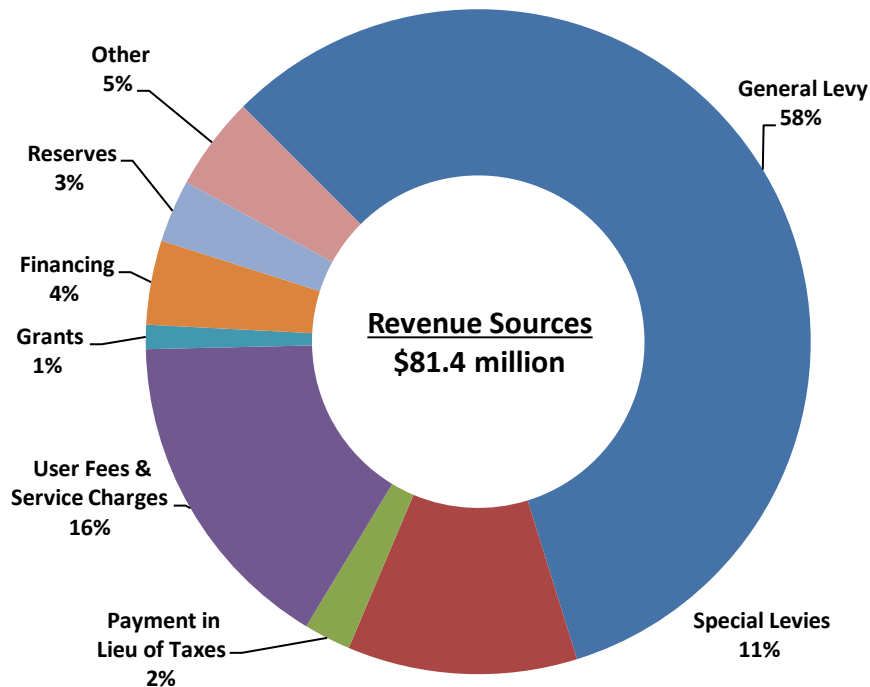
Other revenue sources do not typically increase at the pace of inflation on expenditures for Town services or with the Town's growth, such as earned interest or federal and provincial grant funding. As a result, the budget is largely supported through taxation.

Grants from Other Levels of Government

Operating grant funding is largely comprised of Provincial Gas Tax funds for public transit operations. The majority of available grant funding is for infrastructure related expenditure and helps to support the Town’s capital program. The below table summarizes all budgeted operating grant funding and the program that these funds support:

Operating Grants	2021 Budget Funding	Program
Provincial Gas Tax	595,500	ActiVan - Public Transt
Ontario Community Infrastructure Fund	80,000	Asset Management
Seniors Active Living Centre - Maintenance & Operating Grant - Seniors	85,400	Recreation
Seniors Active Living Centre - Maintenance & Operating Grant - Community Programs	18,000	Recreation
Local Health Integration Network	79,160	Recreation
Provincial Library Operating Grant - Ministry of Tourism, Culture & Sport	61,300	Library Services
Ministry of Transportation	38,000	Public Works
Canada Summer Jobs	1,000	Clerks & Adminstrative Services
Total	958,360	

Sources of revenues used to fund the \$81,375,619 of operating expenses are displayed in the chart below, along with their percentage share of total funding.



Staff Complement

TOWN OF HALTON HILLS STAFF COMPLEMENT 2021 BUDGET & BUSINESS PLAN				
	2020 Final Budget	* 2021 Base Budget	2021 Net Additions	2021 Budget Submission
Full-Time	314.0	322.0	4.0	326.0
Part-Time	122.6	125.8	7.0	132.8
Capital Full-Time	-	-		-
Contract	6.0	1.0		1.0
Permanent Staff Complement	442.6	448.8	11.0	459.8
Contract	3.0	3.0	0.7	3.7
Capital Contract	-	-		-
Temporary Staff Complement	3.0	3.0	0.7	3.7
Total Staff Complement	445.6	451.8	11.7	463.5

** Includes amendments to 2020 budget as a result of in year staffing changes.*

As noted above, the total staff complement has changed to address key priorities and in particular, to ensure Town services are delivered in an effective, efficient, and economical manner. Net additions in 2021 include the following:

- The implementation of the Specialized Transit Plan will introduce the following changes for July 1, 2021:
 - Transition 3 temporary contract Transit Operators to full-time
 - Add 1 full time Administrative Assistant
 - Transition 5.6 FTE for temporary contract Transit Operators to permanent part-time
 - Add 1.3 FTE in permanent part-time dispatch and scheduling support staff
- The continuation of a contract Planner Policy/Development Review which will be partially funded through the elimination of the part-time Heritage Planning Coordinator position.
- An additional 0.3 FTE for a contract Website Communications Coordinator position to meet the current demands on the Town's website and to meet new AODA legislative requirements.

**Town of Halton Hills
2021 Operating Budget
Net Expenditures by Department**

	2020		2021				2021 vs. 2020		
	Budget (\$)	Forecast (\$)	Base Budget (\$)	Pre-Approved Capital Impacts	Inclusions	One-Time	Total Budget (\$)	Budget Change	
Net Expenditures									
Council	957,600	732,832	962,200	-	-	-	962,200	4,600	0.5%
Office of the CAO	4,386,400	4,333,124	4,724,800	62,100	2,500	-	4,789,400	403,000	9.2%
Corporate Services	5,492,000	5,345,741	5,685,800	15,500	60,000	-	5,761,300	269,300	4.9%
Library Services	3,651,100	3,243,936	3,754,700	-	-	-	3,754,700	103,600	2.8%
Fire Services	8,667,955	8,361,142	9,172,055	-	-	-	9,172,055	504,100	5.8%
Transportation & Public Works	13,767,800	12,930,826	14,006,700	55,200	82,100	-	14,144,000	376,200	2.7%
Planning & Development	1,438,100	1,465,309	1,526,500	-	27,600	-	1,554,100	116,000	8.1%
Recreation and Parks	7,442,300	7,911,252	7,921,500	63,200	60,900	-	8,045,600	603,300	8.1%
Corporate Revenues & Expenses	9,458,900	6,694,545	9,658,600	6,000	-	(103,600)	9,561,000	102,100	1.1%
Total Net Expenditures	55,262,155	51,018,706	57,412,855	202,000	233,100	(103,600)	57,744,355	2,482,200	4.5%
General Levy	(43,557,900)	(44,822,900)	(44,822,900)	-	(1,772,700)	-	(46,595,600)	(3,037,700)	7.0%
Special Levies	(8,734,400)	(8,734,400)	(8,734,400)	-	(356,000)	-	(9,090,400)	(356,000)	4.1%
Assessment Growth	(1,265,000)	-	-	-	(353,500)	-	(353,500)	911,500	
Total Taxation	(53,557,300)	(53,557,300)	(53,557,300)	-	(2,482,200)	-	(56,039,500)	(2,482,200)	4.6%
Net Town Tax Impact (Net of Assessment Growth)	(53,910,800)		(53,910,800)	-	(2,128,700)	-	(56,039,500)	(2,128,700)	3.9%

Note: Department subtotals show net operating expenditures and do not include contributions from Special Tax Levies. The 2020 forecast is based on the September 30, 2020 forecast to December [RPT-CORPSERV-2020-0036]

**Town of Halton Hills
2021 Operating Budget**

Gross Expenditures and Revenues by Category

	2020 Budget (\$)	2021					2021 vs. 2020	
		Base Budget (\$)	Pre-Approved Capital Impacts	Inclusions	One-Time	Total Budget (\$)	Budget Change	
Gross Expenditures								
Salaries & Benefits	44,273,745	45,151,016	422,500	477,973	263,500	46,314,989	2,041,244	4.6%
Materials & Supplies	3,743,085	3,557,185	7,200	-	4,200	3,568,585	(174,500)	-4.7%
Utilities, Services & Other	10,701,336	11,576,369	18,500	(265,000)	10,000	11,339,869	638,533	6.0%
Financing & External Transfers	5,690,400	5,786,800	-	-	-	5,786,800	96,400	1.7%
Contributions to Reserves	10,502,676	11,455,876	-	-	29,400	11,485,276	982,600	9.4%
Contributions to Capital Fund	3,013,100	3,013,100	-	-	(133,000)	2,880,100	(133,000)	-4.4%
Total Gross Expenditures	77,924,342	80,540,346	448,200	212,973	174,100	81,375,619	3,451,277	4.4%
Gross Revenues								
Payment in Lieu of Taxes	(1,464,800)	(1,859,400)	-	-	-	(1,859,400)	(394,600)	26.9%
User Fees & Service Charges	(10,085,418)	(9,965,925)	-	(40,773)	-	(10,006,698)	78,720	-0.8%
Recoveries & Donations	(1,481,593)	(1,527,973)	-	-	-	(1,527,973)	(46,380)	3.1%
Development Charges	(3,107,600)	(3,005,000)	-	-	-	(3,005,000)	102,600	-3.3%
Grants	(1,040,860)	(958,360)	-	-	-	(958,360)	82,500	-7.9%
Reserves	(2,504,800)	(2,013,500)	(185,300)	-	(277,700)	(2,476,500)	28,300	-1.1%
Financing	(2,455,300)	(3,332,900)	-	-	-	(3,332,900)	(877,600)	35.7%
Other	(2,226,671)	(2,169,288)	-	-	-	(2,169,288)	57,383	-2.6%
Total Gross Revenues	(24,367,042)	(24,832,346)	(185,300)	(40,773)	(277,700)	(25,336,119)	(969,077)	4.0%
General Levy	(43,557,900)	(44,822,900)	-	(1,772,700)	-	(46,595,600)	(3,037,700)	7.0%
Special Levies	(8,734,400)	(8,734,400)	-	(356,000)	-	(9,090,400)	(356,000)	4.1%
Assessment Growth	(1,265,000)	-	-	(353,500)	-	(353,500)	911,500	
Total Taxation	(53,557,300)	(53,557,300)	-	(2,482,200)	-	(56,039,500)	(2,482,200)	4.6%
Net Town Tax Impact (Net of Assessment Growth)	(53,910,800)	(53,910,800)	-	(2,128,700)	-	(56,039,500)	(2,128,700)	3.9%

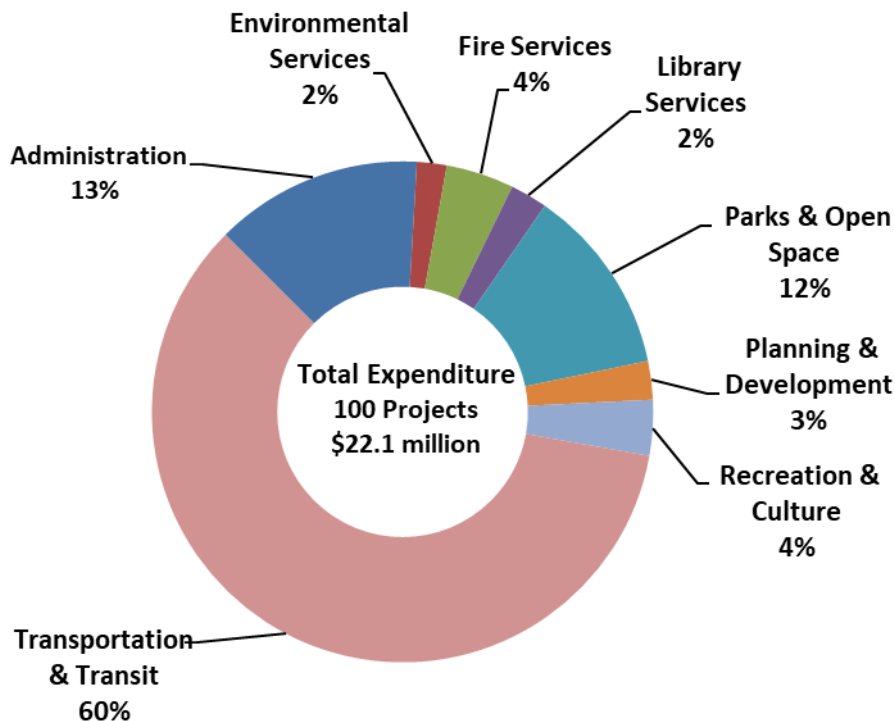
Capital Budget Summary

The Capital Budget is developed in consideration of Council’s strategic priorities, the Long Range Financial Plan, the Corporate Asset Management Plan, the Corporate Energy Plan, department strategic plans, as well as in-year Council and Committee reports. The Town’s 2021 Capital Budget was prepared with a focus on completion of prior year capital projects, health and safety, maintaining assets in a state of good repair, and completing time sensitive studies and plans.

The Town of Halton Hills proposed 2021 Capital Budget is \$22,109,700 and the 2022 to 2030 capital forecast total \$272,369,000. The 2021 Capital Budget supports the following:

- Approved growth management land use strategy;
- Local job growth and business investment opportunities;
- Affordable housing;
- Transportation issues including traffic safety, active transportation and preparing for the implementation of the Town’s Transit Strategy;
- Climate change initiatives as the Town moves toward its goal of becoming a net zero municipality;
- Maintaining infrastructure in a state-of-good-repair;
- Asset investments in the context of climate change.

The below graph summarizes the proposed 2021 capital program by service category.



Investment in Transportation & Transit services represents the largest portion in the 2021 Capital Budget with forty-one projects totaling \$13,196,300. The following major roadway and transportation structure projects are proposed in the 2021 Capital Budget:

- The implementation of cycling infrastructure along Maple Ave from Trafalgar Rd to Mountainview Rd. The infrastructure will include a multi-use path and cycling track to enable increased Active Transportation.
- The continued reconstruction of Queen St in Acton from the intersection of Queen Street & Young Street at Eastern Avenue to the intersection of Queen Street & Churchill Road.
- The design of Glen Lawson & Third Line corridor improvements to address roadway geometry and intersection conditions.
- The resurfacing of Third Line between the urban limit in Acton and 32 Side Road. This will be a joint project with Halton Region

Administration projects are largely composed of information technology investments that were set out in the 2019 Corporate Technology Strategic Plan. Well-run municipalities rely on technology to be effective, increase the productivity and efficiency of their staff, and deliver services that satisfy customers with their simplicity and convenience. Furthermore, with the Town poised for significant population growth over the coming years, the focus is on expanding technology to facilitate growth in an efficient way, while meeting the expectations of residents for modernized service delivery. There will also be some investment in Town Hall in the 2021 capital budget to keep the building in a state of good repair while maximizing the efficiency and capacity of staff to work from Town Hall.

Recreational facilities enable the delivery of community, aquatics, senior and youth programs that improve the quality of life for residents by fostering active living, increasing inclusion and encouraging participation. The construction of the Gellert Community Centre Phase 2 is tentatively planned to commence in 2022, as per the 9-year capital forecast however, this is subject to affordability and debt capacity restrictions as prescribed by Council policy and the Long Range Financial Plan. The design and engineering phase will continue as planned throughout 2020 and 2021 to build on the concepts developed in 2019 while taking into consideration the sustainability features identified in the Corporate Energy Plan. Staff will also be reaching out to the public for their feedback on the conceptual designs.

The following is a history of the budgeting for the Gellert Community Centre Phase 2 project in relation to the design work that has been undertaken to date:

- In 2018, the capital budget forecast related to this project totalled \$13 million (\$11.5 million construction, \$1.5 million design and engineering). The programming for the building included multipurpose space gyms (seniors and youth), fitness space, commons areas and ancillary uses. This preliminary design completed in advance of a conceptual design and related Class D costing, relied on the program elements outlined in the 2007 Recreation and Parks Strategic Action Plan. As part of the Gellert Community Centre

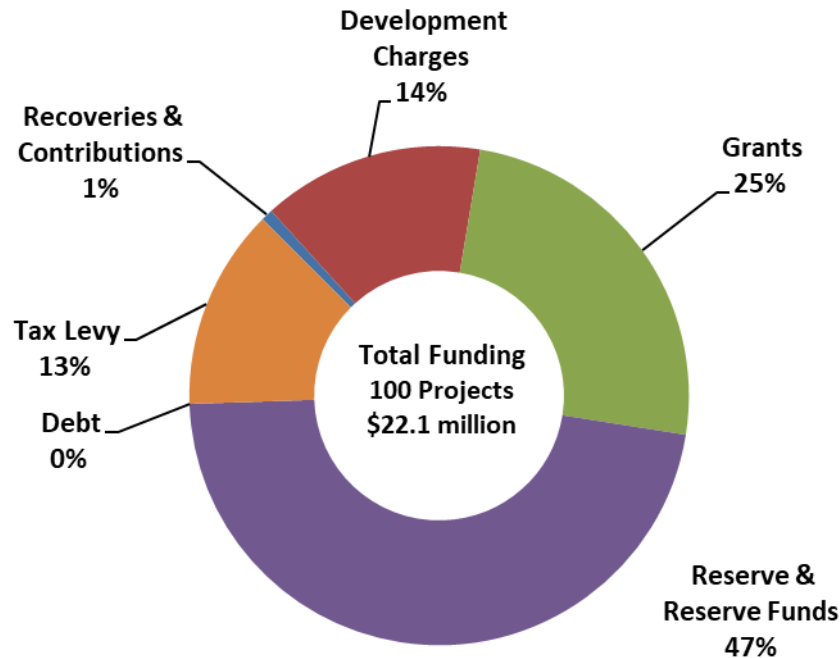
Feasibility Study initiated in 2018 and completed the next year, it was determined that the original floor space for the triple gymnasium and associated upper level with walking track was undersized.

- The 2019 Capital Budget was revised to incorporate the findings of the feasibility study to include - \$18 million for construction and \$1.8 million for design and engineering (\$19.8 million total). This revised cost reflects the inclusion of an approximately 50,000 square foot facility to support the proposed programming; the provision for a walking track was not explicit in the pre-2019 budgets, but the need has been reaffirmed in the public consultation done to date as part of the 2020 Strategic Action Plan Update.
- In 2020 the Town was unsuccessful in its submission for the Investing in Canada grant. Funding for construction will need to be provided through debt supported by development charges and Town reserves, unless alternate funding sources become available.
- In 2021 the design and engineering of the project will continue as planned with feedback solicited from the public on conceptual designs.
- The 2022 capital forecast includes a total budget of \$25 million. While the total floor area of 50,000 square feet has not been adjusted since 2018, the cost escalation noted aligns with the Investing in Canada grant program funding and is subject to Council approval. The budget is broken down as follows:
 - \$20.25 million construction (Class D costing with furnishings and contingency)
 - \$2.3 million design and engineering (including design contingency)
 - \$2.45 million to address feasibility studies, design and engineering and construction and retrofits of Phase 1 and 2 of the Gellert Community Centre to align with the Corporate Energy Plan and climate lens assessments (e.g. provision of geothermal and solar infrastructure).

Major initiatives proposed within Parks and Open Space in 2021 include:

- The construction of a washroom/concession building at Trafalgar Sports Park, including site servicing. The project is a joint capital project with Halton Hills Minor Baseball and Georgetown Slo-pitch, approved in principle by Council through Report R-2017-0030. The design process will also consider innovative alternatives related to climate change and sustainable building solutions;
- The design and construction of parking lot and pathway lighting, as well as entrance features and wayfinding signage at Trafalgar Sports Park;
- The environmental remediation and park construction of the Tolton Park property acquired by the Town in 2008;
- A multi-year project that includes the construction of trail infrastructure in Hungry Hollow, from Norval to Cedarvale Park and further to downtown

There are various funding sources for capital projects including Town reserves, development charges and gas tax subsidies. The proposed 2021 Capital Budget of \$22.1 million will be funded as per the following funding sources:



Grant funding accounts for 25% of the total funding required for the 2021 Capital Budget. The below table provides a breakdown of funding sources and the capital projects they are contributing towards:

Capital Grants	Project No.	Project Name	Amount
Canada Gas Tax	6200-16-1702	Collector/Arterial Asphalt Resurfacing Program	769,700
	6200-16-2002	Third Line Resurfacing - Urban Limit to 32 SdRd	810,000
	6100-16-2107	Cycling Infrastructure Maple Avenue Trafalgar Road to River Drive	850,000
Subtotal			2,429,700
Ontario Community Infrastructure Fund	6200-16-1702	Collector/Arterial Asphalt Resurfacing Program	1,221,000
	6200-16-2105	Ontario Street Reconstruction and Bridge Replacement	360,500
Subtotal			1,581,500
Investing in Canada Infrastructure Program - Transit Stream	6100-16-2106	Steeles Ave Corridor transit infrastructure	73,000
	6810-25-1001	Activan Replacement Vehicles	271,000
Subtotal			344,000
Canadian Mortgage Housing Corporation Seed Funding	1100-10-2103	Affordable Housing	40,000
Ontario Connecting Links	6200-16-2008	Queen Street (Acton) Reconstruction	810,000
Investing in Canada Infrastructure Program - Rural and Northern Stream	6200-27-0101	Glen Lawson Improvements	291,700
Total			5,496,900

Development Charges:

Development charges are an important financing source for growth in municipalities. It is anticipated that the balance in development charges at the start of the 2021 budget year will be negative. This will require further internal borrowing from Town reserves as forecast in the Long Range Financial Plan, to address the timing variances between the receipt of development charges and the need to fund growth-related projects.

The following table outlines the proposed 2021 Capital Budget projects with development charge eligibility, and funding:

2021 Proposed Capital Projects Funded from DCs

Affordable Housing	45,000
Official Plan Review	84,000
GO Station Secondary Plan Review	84,000
Trafalgar Sports Park Field of Dreams Phase 2	655,000
TSP Field of Dreams - Phase 1	92,000
Tolton Lands Redevelopment	624,000
Hungry Hollow - MECP Trail Permit Compensation	90,000
Hungry Hollow Trails Ph 4 - MECP Permit Trail Section	344,000
ActiVan Transit Software	8,000
5 Sideroad and Fourth Line Traffic Signal Installation	75,000
Traffic Infrastructure	93,000
Infill Sidewalk Connections (Various Locations)	44,000
Pedestrian Crossings (Various Locations)	62,000
New Equipment	140,000
Opticom Replacement Program	37,000
Glen Lawson Improvements	56,000
Active Transportation Improvements	32,000
McNabb St - King to CNR Improvements	25,000
Steeles Ave Corridor transit infrastructure	9,000
Guelph St & Sinclair Ave Turn Lane Construction	44,000
Cycling Infrastructure Maple Avenue Trafalgar Road to River Drive	535,000
	<u>3,178,000</u>

Recoveries of development charges in 2020 were lower than anticipated due to slower than expected uptake of development in south Georgetown and Georgetown infill areas. Staff will continue to monitor and report on the growth and the collection of development charges.

Future Projects for Consideration

The Future Projects for Consideration list includes those that had originally been forecasted in the 2021-2030 Capital Budget and Forecast, but at this time, do not have the required funding to complete within the parameters of Council's current debt policy. All projects are considered through a prioritization matrix that emphasizes the maintenance of core infrastructure and service levels, while also reducing risk. As such, maintaining current infrastructure in a state-of-good-repair and replacing infrastructure when required is given greater priority over the addition of new infrastructure that does not have external funding. The majority of projects on this list represent new infrastructure that requires up-front financing due to significant post-period benefits (as per the Development Charges Study). In order to incorporate these projects within the current ten-year forecast, the Town would have to incur additional debt beyond the current limits set out in the debt policy. These projects will be considered each year as part of the capital budget process in view of potential affordability.

Department	Project Name	Gross Cost
Library Services		
Library Services	Vision Georgetown Library Branch	8,190,000
Library Services	Vision Georgetown Branch Opening Collection	600,000
Library Services Total		8,790,000
Recreation & Parks		
Recreation & Parks	Facility Space Provision	4,500,000
Recreation & Parks	Vision Georgetown - Community Centre	5,000,000
Recreation & Parks	AIP Revitalization Construction	5,088,000
Recreation & Parks	AIP Revitalization Design & Engineering	400,000
Recreation & Parks	GIP Revitalization Construction	5,000,000
Recreation & Parks	GIP Revitalization Design & Eng	400,000
Recreation & Parks	Berton Blvd Park PH2	220,000
Recreation & Parks	TSP Action Sports Park	550,000
Recreation & Parks	Vision Georgetown Parks - Parkette (PK #4)	200,000
Recreation & Parks	Vision Georgetown Parks - Neighborhood Park (NP #4)	480,000
Recreation & Parks	Vision Georgetown Parks - Parkette (PK #5)	405,000
Recreation & Parks	Trafalgar Sports Park Phase 6b	14,360,000
Recreation & Parks	Vision Georgetown Parks - Neighborhood Park (NP #5)	450,000
Recreation & Parks	Accessible Playground	275,000
Recreation & Parks Total		37,328,000
Grand Total		46,118,000

2021 Preliminary Capital Budget

Line	Page No.	Budget Year	Department	Division	Project No.	Project Name	2021 Score	Gross Cost
1	170	2021	Corporate Services	Information Services	2300-10-2104	Digitization of Application Processes	*1	1,100,000
2	171	2021	Corporate Services	Information Services	2300-05-3202	Citizen Engagement-Tax System	*2	115,000
3	172	2021	Corporate Services	Information Services	2300-05-0107	AVL Phase 3 – Winter Maintenance Vehicles Camera Implementation	*3	32,700
4	253	2021	Transportation & Public Works	Public Works	6800-05-1601	ActiVan Transit Software	*4	91,300
5	340	2021	Recreation & Parks	Facilities	8002-10-0101	Capital Project Management		176,200
6	216	2021	Fire Services	Suppression	5200-06-0101	Small Equipment Replacement	5.00	33,000
7	217	2021	Fire Services	Suppression	5200-07-0102	FF Protective Clothing Repl	5.00	75,000
8	119	2021	Office of the CAO	Climate Change & Asset Management	7300-10-1902	Climate Change Adaptation Strategy Implementation	5.00	100,000
9	254	2021	Transportation & Public Works	Transportation	6100-21-1701	Rural Intersections Streetlighting (Various Locations)	5.00	25,000
10	255	2021	Transportation & Public Works	Transportation	6100-28-2103	5 Sideroad and Fourth Line Traffic Signal Installation	5.00	100,000
11	256	2021	Transportation & Public Works	Public Works	6500-18-0110	Traffic Infrastructure	5.00	100,000
12	341	2021	Recreation & Parks	Facilities	8211-02-1902	Acton Arena Emergency Light Replacement	4.80	15,500
13	173	2021	Corporate Services	Information Services	2300-04-0101	Technology Refresh	4.60	120,000
14	218	2021	Fire Services	Fleet	5900-25-2102	Replace Acton Station Pump 722 (P11)	4.50	850,000
15	257	2021	Transportation & Public Works	Transportation	6100-17-1801	Infill Sidewalk Connections (Various Locations)	4.40	51,500
16	258	2021	Transportation & Public Works	Transportation	6100-28-1516	Traffic Calming (Various Locations)	4.40	41,200
17	259	2021	Transportation & Public Works	Transportation	6100-28-1703	Pedestrian Crossings (Various Locations)	4.40	180,000
18	260	2021	Transportation & Public Works	Public Works	6500-06-1701	New Equipment	4.40	150,000
19	261	2021	Transportation & Public Works	Public Works	6500-18-0111	Signage	4.40	35,000
20	262	2021	Transportation & Public Works	Transportation	6100-26-2001	#13213 Bridge Mountainview Road over Hungry Hollow Repairs	4.30	51,500
21	263	2021	Transportation & Public Works	Design & Construction	6200-16-1702	Collector/Arterial Asphalt Resurfacing Program	4.30	2,343,200
22	264	2021	Transportation & Public Works	Design & Construction	6200-16-1808	Maple & Main St. S./Guelph & Maple Turn Lane Construction	4.30	360,500
23	265	2021	Transportation & Public Works	Design & Construction	6200-16-2008	Queen Street (Acton) Reconstruction	4.30	927,000
24	266	2021	Transportation & Public Works	Design & Construction	6200-16-2106	Mountainview Rd Resurfacing - John to Maple	4.30	103,000
25	267	2021	Transportation & Public Works	Design & Construction	6200-16-2107	5 Sideroad Resurfacing (Milton Joint Project)	4.30	206,000
26	196	2021	Library Services	Administration	3000-15-0103	Lib Mats Collection Developmnt	4.20	25,000
27	120	2021	Office of the CAO	Climate Change & Asset Management	7300-10-1901	Climate Change Action Implementation	4.20	130,000
28	121	2021	Office of the CAO	Climate Change & Asset Management	7300-22-1501	Community Sustainability Investment Fund	4.20	15,000
29	122	2021	Office of the CAO	Climate Change & Asset Management	7300-25-2107	CEP - EV CarPool Vehicle and Staff Training	4.20	50,000
30	268	2021	Transportation & Public Works	Transportation	6100-28-0101	Opticom Replacement Program	4.20	50,000
31	342	2021	Recreation & Parks	Parks & Open Space	8500-13-0106	Play Equipment Replacement	4.10	185,400
32	174	2021	Corporate Services	Human Resources	2200-10-2101	Succession Plan - Training/Dev Support	4.00	15,000
33	343	2021	Recreation & Parks	Facilities	8400-02-1702	Town Hall Phased Replacement of Heat Pumps	4.00	60,000
34	344	2021	Recreation & Parks	Parks & Open Space	8500-11-2004	Trafalgar Sports Park Field of Dreams Phase 2	4.00	735,400
35	175	2021	Corporate Services	Information Services	2300-10-1501	Geospatial Data	3.80	15,000
36	345	2021	Recreation & Parks	Facilities	8251-02-2101	MMSP Saputo Mechanical/Electrical HVAC Cooling	3.80	55,000
37	269	2021	Transportation & Public Works	Transportation	6100-22-1805	Trucking Strategy Implementation	3.80	75,000
38	270	2021	Transportation & Public Works	Transportation	6100-28-0107	LED Traffic Signal Replacements	3.80	30,000
39	271	2021	Transportation & Public Works	Transportation	6100-28-2102	Queen St/Acton Blvd IPS Installation	3.80	140,000
40	272	2021	Transportation & Public Works	Design & Construction	6200-27-0101	Glen Lawson Improvements	3.80	360,500
41	273	2021	Transportation & Public Works	Development Engineering	6210-22-2101	Site Alteration By-Law Update (per MOECC)	3.80	80,000
42	274	2021	Transportation & Public Works	Public Works	6500-28-1002	Traff Cntrl Signals Replace	3.80	90,000
43	197	2021	Library Services	Administration	3000-15-0101	Library Materials	3.70	449,000
44	346	2021	Recreation & Parks	Facilities	8400-02-1902	Town Hall Replace HVAC Water Piping	3.70	15,500
45	123	2021	Office of the CAO	Climate Change & Asset Management	7300-22-1701	Retrofit Halton Hills	3.60	100,000
46	317	2021	Planning & Development	Administration	7000-22-0001	Official Plan Review	3.60	200,000
47	347	2021	Recreation & Parks	Facilities	8221-02-2101	Cedarvale Cottage Electrical Upgrades	3.60	15,500
48	348	2021	Recreation & Parks	Facilities	8421-02-2601	Norval Community Centre - Electrical Upgrades	3.60	15,500

* Please note, these projects were assessed by the Corporate Technology Governance Committee under a separate scoring matrix and were ranked by priority in sequential order.

2021 Preliminary Capital Budget

Line	Page No.	Budget Year	Department	Division	Project No.	Project Name	2021 Score	Gross Cost
49	349	2021	Recreation & Parks	Parks & Open Space	8500-11-1606	Remembrance Park Mechanical Room Upgrades	3.60	12,000
50	275	2021	Transportation & Public Works	Transportation	6100-23-2401	Active Transportation Improvements	3.60	92,700
51	276	2021	Transportation & Public Works	Design & Construction	6200-16-1804	Bowman Street Retaining Wall Replacement	3.60	75,000
52	350	2021	Recreation & Parks	Facilities	8251-06-1901	MMSp Replace Dehumidifiers	3.50	385,000
53	124	2021	Office of the CAO	Council	0510-01-0101	Municipal Accessibility Plan	3.40	50,000
54	351	2021	Recreation & Parks	Parks & Open Space	8500-11-0103	Cemetery Revitalization & Renewal	3.40	15,000
55	352	2021	Recreation & Parks	Parks & Open Space	8500-19-0109	Playing Field Rehabilitation	3.40	45,000
56	353	2021	Recreation & Parks	Parks & Open Space	8500-19-1801	TSP Field of Dreams - Phase 1	3.40	103,000
57	277	2021	Transportation & Public Works	Transportation	6100-28-1808	Mand. AODA Access. Traff Sgnl	3.40	105,000
58	278	2021	Transportation & Public Works	Design & Construction	6200-22-0020	Traff Signal Legal Draw Update	3.40	30,000
59	354	2021	Recreation & Parks	Parks & Open Space	8500-11-0102	Parks Revitalization & Renewal	3.30	15,000
60	355	2021	Recreation & Parks	Parks & Open Space	8500-11-0107	Park Electrical Repairs	3.30	15,000
61	356	2021	Recreation & Parks	Parks & Open Space	8500-24-0102	Trails Revitalization & Renewal	3.30	130,000
62	279	2021	Transportation & Public Works	Transportation	6100-21-0107	Streetlight & Pole Replacement Program	3.30	150,000
63	280	2021	Transportation & Public Works	Transportation	6100-21-1802	Streetlight Pole Transformer Replacement	3.30	150,000
64	281	2021	Transportation & Public Works	Design & Construction	6200-16-0104	Pavement Management	3.30	1,956,100
65	282	2021	Transportation & Public Works	Design & Construction	6200-16-2002	Third Line Resurfacing - Urban Limit to 32 SdRd	3.30	1,287,500
66	283	2021	Transportation & Public Works	Public Works	6500-02-1801	PW Ops Ctr Roof Repair	3.30	120,000
67	176	2021	Corporate Services	Accounting	2400-10-2102	PS3280 Implementation	3.20	80,000
68	219	2021	Fire Services	Facilities	5500-02-1601	Training Centre Enhancements	3.20	10,000
69	198	2021	Library Services	Administration	3000-09-0105	Library Technology Renewal	3.20	56,400
70	357	2021	Recreation & Parks	Facilities	8251-02-1802	MMSp Low E Ceiling	3.20	93,500
71	358	2021	Recreation & Parks	Facilities	8400-02-2102	Town Hall BAS - Phase 2	3.20	275,000
72	284	2021	Transportation & Public Works	Design & Construction	6200-16-1901	McNabb St - King to CNR Improvements	3.10	77,300
73	285	2021	Transportation & Public Works	Design & Construction	6200-16-2105	Ontario Street Reconstruction and Bridge Replacement	3.10	360,500
74	286	2021	Transportation & Public Works	Design & Construction	6200-17-2001	Lauchlin Crescent Walkway Rehabilitation	3.10	225,000
75	125	2021	Office of the CAO	Economic Development	1100-10-0101	Community Improvement Plan Grant Program	3.00	107,500
76	126	2021	Office of the CAO	Economic Development	1100-10-1803	Economic Investment Attraction Fund	3.00	75,000
77	127	2021	Office of the CAO	Economic Development	1100-10-2103	Affordable Housing	3.00	284,000
78	128	2021	Office of the CAO	Climate Change & Asset Management	7300-22-1704	Local Food Resiliency Strategy	3.00	30,000
79	318	2021	Planning & Development	Planning Policy	7100-22-2101	Cultural Heritage Master Plan	3.00	150,000
80	319	2021	Planning & Development	Planning Policy	7100-22-2302	GO Station Secondary Plan Review	3.00	200,000
81	359	2021	Recreation & Parks	Facilities	8400-02-2005	Town Hall Renovations - Ph 1	3.00	525,000
82	360	2021	Recreation & Parks	Parks & Open Space	8500-10-2101	Fairy Lake Water Quality - CVC Partnership	3.00	25,000
83	361	2021	Recreation & Parks	Parks & Open Space	8500-11-2003	Tolton Lands Redevelopment	3.00	824,000
84	362	2021	Recreation & Parks	Parks & Open Space	8500-11-2114	Hungry Hollow - MECP Trail Permit Compensation	3.00	100,000
85	363	2021	Recreation & Parks	Parks & Open Space	8500-24-2001	Hungry Hollow Trails Ph 4 - MECP Permit Trail Section	3.00	386,300
86	287	2021	Transportation & Public Works	Transportation	6100-16-2106	Steeles Ave Corridor transit infrastructure	3.00	100,000
87	288	2021	Transportation & Public Works	Transportation	6100-23-1602	Active Transportation Promotion and Education	3.00	30,000
88	289	2021	Transportation & Public Works	Public Works	6500-11-1517	Tree Planting - Emerald Ash Borer	3.00	150,000
89	364	2021	Recreation & Parks	Parks & Open Space	8500-11-0105	Irrigation Repairs	2.90	15,000
90	365	2021	Recreation & Parks	Parks & Open Space	8500-11-0106	Park Pavilion Repairs	2.90	50,000
91	366	2021	Recreation & Parks	Parks & Open Space	8500-11-0108	Court Revitalization & Repairs	2.90	15,000
92	367	2021	Recreation & Parks	Parks & Open Space	8500-11-1903	Hillcrest Cemetery Revitalization & Renewal	2.90	10,000
93	368	2021	Recreation & Parks	Facilities	1000-09-0101	Office Furniture	2.80	38,000
94	290	2021	Transportation & Public Works	Design & Construction	6200-16-1809	Guelph St & Sinclair Ave Turn Lane Construction	2.80	51,500
95	291	2021	Transportation & Public Works	Public Works	6500-06-0102	Equipment Replacement	2.80	730,000
96	293	2021	Transportation & Public Works	Transportation	6100-16-2107	Cycling Infrastructure Maple Avenue Trafalgar Road to River Drive	2.40	1,545,000

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2021 Preliminary Capital Budget

Line	Page No.	Budget Year	Department	Division	Project No.	Project Name	2021 Score	Gross Cost
97	129	2021	Office of the CAO	Economic Development	1100-10-2101	InvestHaltonHills.com Website	2.20	25,000
98	130	2021	Office of the CAO	Economic Development	1100-10-2102	Visit Halton Hills Tourism Website	2.20	30,000
99	131	2021	Office of the CAO	Economic Development	1100-10-0105	Manufacturing Expansion Fund	1.80	40,000
100	294	2021	Transportation & Public Works	Public Works	6810-25-1001	Activan Replacement Vehicles	1.60	370,000
2021 Total								22,109,700

* Please note, these projects were assessed by the Corporate Technology Governance Committee under a separate scoring matrix and were ranked by priority in sequential order.

Funding Summary by Year

2021 Capital Budget & 2022 - 2030 Capital Forecast Funding Summary by Year

Year	Gross Cost	General & Special Tax Levies	Development Charges	Capital Reserves	Debentures	Other
2021	22,109,700	2,880,100	3,178,000	10,384,700	-	5,666,900
2022	59,189,000	3,085,100	7,274,000	22,651,900	25,000,000	1,178,000
2023	33,622,700	3,125,100	5,719,000	11,798,400	6,744,000	6,236,200
2024	27,180,200	3,145,100	9,405,000	10,942,000	-	3,688,100
2025	27,780,400	3,165,100	5,412,000	15,123,500	-	4,079,800
2026	27,700,100	3,185,100	8,986,000	10,299,500	1,500,000	3,729,500
2027	32,933,600	3,185,100	9,528,000	11,187,000	6,244,000	2,789,500
2028	35,761,600	3,185,100	6,529,000	11,231,200	10,000,000	4,816,300
2029	17,079,000	3,185,100	2,364,000	7,668,900	-	3,861,000
2030	11,122,400	3,095,100	260,000	7,767,300	-	-
Total	294,478,700	31,236,000	58,655,000	119,054,400	49,488,000	36,045,300

2021 Capital Budget & 2022 - 2030 Capital Forecast Summary

Line	Project No.	Project Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Office of the CAO													
1	1100-10-2103	Affordable Housing	284,000	-	-	-	-	-	-	-	-	-	284,000
2	2100-10-1701	Alternative Voting Method	-	-	-	-	150,000	-	-	-	-	-	150,000
3	4000-10-2101	CC & Library Courtyard Public Art	-	100,000	100,000	-	-	-	-	-	-	-	200,000
4	7300-02-2401	CEP - BAS Installation - Various Facilities	-	-	-	638,900	152,000	-	-	-	-	-	790,900
5	7300-02-2104	CEP - Building Envelope Retrofits - Various Facilities	-	5,000	96,700	65,000	-	160,000	-	-	-	-	326,700
6	7300-25-2107	CEP - EV CarPool Vehicle and Staff Training	50,000	-	-	-	-	-	-	-	-	-	50,000
7	7300-22-2005	CEP - Geothermal Systems Optimization	-	92,500	-	-	-	-	-	-	-	-	92,500
8	7300-02-2003	CEP - HVAC Performance Testing and Retrofits - Acton Arena	-	26,900	35,800	-	-	-	-	-	-	-	62,700
9	7300-02-2202	CEP - HVAC Performance Testing and Retrofits - Acton Library	-	15,400	15,400	-	-	-	-	-	-	-	30,800
10	7300-02-2102	CEP - HVAC Performance Testing and Retrofits - District One Station	-	33,800	-	-	-	-	-	-	-	-	33,800
11	7300-02-2004	CEP - HVAC Performance Testing and Retrofits - Gellert Community Centre	-	17,500	35,000	-	-	-	-	-	-	-	52,500
12	7300-02-2103	CEP - HVAC Performance Testing and Retrofits - Halton Hills Cultural Centre and Library	-	29,100	29,100	29,100	29,100	29,100	-	-	-	-	145,500
13	7300-02-2001	CEP - HVAC Performance Testing and Retrofits - Mold-Masters SportsPlex	-	106,400	42,500	-	170,200	-	-	-	-	-	319,100
14	7300-02-2101	CEP - HVAC performance Testing and Retrofits - Robert C Austin Ops Centre	-	15,000	-	48,900	32,600	-	-	-	-	-	96,500
15	7300-02-2002	CEP - HVAC Performance Testing and Retrofits - Town Hall	-	70,000	-	-	-	-	-	-	-	-	70,000
16	7300-02-2106	CEP - Ice Plant Optimization - Mold-Masters SportsPlex	-	95,000	-	-	-	-	-	-	-	-	95,000
17	7300-02-2201	CEP - Lighting Retrofits	-	264,900	27,600	69,700	-	-	-	-	-	-	362,200
18	7300-02-2105	CEP - Pool Optimization - Gellert Community Centre	-	49,700	-	-	-	-	-	-	-	-	49,700
19	7300-10-1901	Climate Change Action Implementation	130,000	130,000	150,000	150,000	150,000	150,000	150,000	200,000	200,000	200,000	1,610,000
20	7300-10-1902	Climate Change Adaptation Strategy Implementation	100,000	100,000	100,000	100,000	-	-	-	-	-	-	400,000
21	1100-10-0101	Community Improvement Plan Grant Program	107,500	107,500	107,500	107,500	107,500	107,500	107,500	107,500	107,500	107,500	1,075,000
22	7100-22-2002	Community Improvement Plan Update	-	-	-	-	-	50,000	-	-	-	-	50,000
23	7300-22-1501	Community Sustainability Investment Fund	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
24	7100-22-1701	Community Sustainability Strategy Update	-	-	100,000	-	-	-	75,000	-	-	-	175,000
25	7100-22-1903	Corporate Energy Conservation Plan & Demand Management Plan Update	-	-	-	80,000	-	-	-	-	80,000	-	160,000
26	7300-22-1002	Corporate Sustainability Audit & Action Plan Update	-	55,000	-	-	-	-	-	-	-	-	55,000
26	4001-10-2101	Cultural Master Plan Update	-	-	-	-	-	45,000	-	-	-	-	45,000
27	1100-10-2201	Economic Development and Tourism Strategy Update	-	-	-	-	80,000	-	-	-	-	-	80,000
28	1100-10-1803	Economic Investment Attraction Fund	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	750,000
29	7300-22-1704	Local Food Resiliency Strategy	30,000	-	-	-	-	-	-	-	-	-	30,000
30	7100-22-1605	Green Building Standards Update	-	-	-	60,000	-	-	-	-	60,000	-	120,000
31	1100-10-2101	InvestHaltonHills.com Website	25,000	-	-	-	-	-	-	-	-	-	25,000
32	7100-22-1904	Local Action Plan Update (Mayor's Community Energy Plan)	-	-	-	-	150,000	-	-	-	-	-	150,000
33	1100-10-0105	Manufacturing Expansion Fund	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	400,000
34	0510-01-0101	Municipal Accessibility Plan	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
35	7300-22-1701	Retrofit Halton Hills	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
36	4001-10-2301	Public Art Master Plan Update	-	-	40,000	-	-	-	-	-	-	-	40,000
37	1400-10-1801	Strategic Plan Update	-	60,000	-	-	-	60,000	-	-	-	-	120,000
38	1100-10-2102	Visit Halton Hills Tourism Website	30,000	-	-	-	-	-	-	-	-	-	30,000
Office of the CAO Total			1,036,500	1,653,700	1,159,600	1,629,100	1,301,400	881,600	612,500	587,500	727,500	587,500	10,176,900
Corporate Services													
39	2400-10-2001	Development Charges Study and Community Benefit Charge	-	-	-	-	150,000	-	-	-	-	-	150,000
40	2400-10-2102	PS3280 Implementation	80,000	80,000	-	-	-	-	-	-	-	-	160,000
41	2200-22-0104	Benefits Review	-	-	-	-	50,000	-	-	-	-	-	50,000
42	2200-22-0105	Council Compensation Survey	-	15,000	-	-	15,000	-	-	-	-	-	30,000
43	2200-22-0103	Employee Engagement Survey	-	40,000	-	-	42,000	-	-	44,100	-	-	126,100
44	2200-22-0102	Salary Survey	-	-	40,000	-	-	40,000	-	-	-	-	80,000
45	2200-10-2101	Succession Plan - Training/Dev Support	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
46	2300-05-2201	AMANDA Planning	-	575,000	-	-	-	-	-	-	-	-	575,000
47	2300-10-2110	AMPS Technology Implementation	-	50,000	-	-	-	-	-	-	-	-	50,000
48	2300-05-2104	BI - Implement BI Technologies	-	50,000	-	-	-	-	-	-	-	-	50,000
49	2300-10-2103	BI - Pilot BI Technologies	-	10,000	-	-	-	-	-	-	-	-	10,000
50	2300-10-2002	BI reporting & Dashboarding Strategy	-	25,000	-	-	-	-	-	-	-	-	25,000
51	2300-05-2102	Business Continuity Solution Implementation	-	50,000	-	-	-	-	-	-	-	-	50,000

2021 Capital Budget & 2022 - 2030 Capital Forecast Summary

Line	Project No.	Project Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
52	2300-10-1909	Corporate Collaboration Strategy	-	53,500	-	-	-	-	-	-	-	-	53,500
53	2300-10-2105	Corporate Compute and Storage Evergreen	-	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	180,000
54	2300-04-2001	Corporate Network Equipment Replacement	-	-	-	-	100,000	-	-	-	-	-	100,000
55	2300-04-0102	Corporate Server and Data Storage Refresh	-	25,000	-	25,000	-	25,000	-	25,000	-	-	100,000
56	2300-04-2002	Corporate WiFi Replacement	-	-	-	-	30,000	-	-	-	-	-	30,000
57	2300-10-2106	Customer Service Strategy	-	100,000	-	-	-	-	-	-	-	-	100,000
58	2300-04-2201	Customer Service Technology Infrastructure	-	50,000	-	-	-	-	-	-	-	-	50,000
59	2300-10-2104	Digitization of Application Processes	1,100,000	-	-	-	-	-	-	-	-	-	1,100,000
60	2300-05-2103	Enterprise Content Management Implementation	-	500,000	-	-	-	-	-	-	-	-	500,000
61	2300-10-2001	Enterprise Content Management Strategy	-	30,000	-	-	-	-	-	-	-	-	30,000
62	2300-05-2001	Firewall Replacement	-	-	-	-	25,000	-	-	-	-	-	25,000
63	2300-10-1501	Geospatial Data	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
64	2300-10-2102	GP Fit/Gap Analysis	-	50,000	-	-	-	-	-	-	-	-	50,000
65	2300-05-2105	HRIS Implementation	-	50,000	-	-	-	-	-	-	-	-	50,000
66	2300-10-2003	HRIS Strategy	-	20,000	-	-	-	-	-	-	-	-	20,000
67	2300-10-1908	HUB Review Strategy	-	39,300	-	-	-	-	-	-	-	-	39,300
68	2300-05-2301	Implement Customer Service Strategy Recommendations	-	-	350,000	-	-	-	-	-	-	-	350,000
69	2300-05-2101	ITSM Solution	-	50,000	-	-	-	-	-	-	-	-	50,000
70	2300-09-1601	Large Scale Plotter - Printer	-	45,000	-	-	-	-	-	-	-	-	45,000
71	2300-05-0103	Microsoft Licensing	-	-	180,000	-	-	-	180,000	-	-	-	360,000
72	2300-05-2106	Open Data Implementation	-	15,000	-	-	-	-	-	-	-	-	15,000
73	2300-10-2108	Point of Sale System Discovery	-	35,000	-	-	-	-	-	-	-	-	35,000
74	2300-05-3202	Citizen Engagement-Tax System	115,000	-	-	-	-	-	-	-	-	-	115,000
75	2300-05-0107	AVL Phase 3 – Winter Maintenance Vehicles Camera Implementation	32,700	-	-	-	-	-	-	-	-	-	32,700
76	2300-04-0101	Technology Refresh	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	1,200,000
77	2300-22-1601	Technology Strat Plan Update	-	50,000	-	-	-	50,000	-	-	-	-	100,000
78	2600-06-0101	Photocopier/Fax/Printers	-	182,000	-	-	-	-	182,000	-	-	-	364,000
79	2500-22-0105	Long Term Financial Plan	-	75,000	-	-	-	-	75,000	-	-	-	150,000
80	2500-22-0102	User Fee Review	-	20,000	-	-	-	-	20,000	-	-	-	40,000
Corporate Services Total			1,477,700	2,454,800	740,000	195,000	582,000	285,000	627,000	239,100	170,000	170,000	6,940,600
Library Services													
81	3000-15-0103	Lib Mats Collection Developmnt	25,000	25,000	-	-	-	-	-	-	-	-	50,000
82	3100-09-1701	Library Furnishing/Equip-GTown	-	30,000	-	33,000	-	-	-	-	33,000	-	96,000
83	3200-09-1601	Library Furnishings Acton	-	23,000	-	-	-	-	23,000	-	-	-	46,000
84	3000-15-0101	Library Materials	449,000	474,000	499,000	499,000	499,000	499,000	499,000	499,000	499,000	499,000	4,915,000
85	3000-04-1501	Library Strategic Plan	-	65,000	-	-	-	-	42,000	-	-	-	107,000
86	3000-09-0105	Library Technology Renewal	56,400	43,900	59,000	85,500	43,900	56,400	52,500	52,200	75,400	48,800	574,000
87	3000-04-1401	Upgrade of Libr.Integrated Sys	-	-	-	125,000	-	-	-	-	125,000	-	250,000
88	3000-05-0002	Website Renewal	-	75,000	-	-	-	-	75,000	-	-	-	150,000
89	3000-22-2701	Facility Needs Study	-	-	-	-	-	-	40,000	-	-	-	40,000
Library Services Total			530,400	735,900	558,000	742,500	542,900	555,400	731,500	551,200	732,400	547,800	6,228,000
Fire Services													
90	5200-06-0101	Small Equipment Replacement	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	330,000
91	5200-07-0102	FF Protective Clothing Repl	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	750,000
92	5200-07-0104	Breathing Apparatus Replacement	-	20,000	20,000	20,000	20,000	20,000	20,000	450,000	20,000	20,000	610,000
93	5200-07-0107	Heavy Extraction Equip Repl	-	150,000	-	-	-	-	-	-	-	-	150,000
94	5200-07-2601	4th Station - Extrication Equipment (New)	-	-	-	-	-	-	50,000	-	-	-	50,000
95	5400-06-2501	Radio Replacement	-	-	-	-	-	1,500,000	-	-	-	-	1,500,000
96	5500-02-1601	Training Centre Enhancements	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
97	5500-02-2201	Heat Pump Replacement - Maple Ave. Station	-	50,000	-	-	-	-	-	-	-	-	50,000
98	5500-02-2801	Rooftop HVAC - Acton Station	-	-	-	-	-	-	-	30,000	-	-	30,000
99	5500-03-2301	4th Station & Training Centre - 401 Corridor	-	-	-	-	-	-	5,200,000	-	-	-	5,200,000
100	5500-06-2501	Marquee - Acton Station	-	-	-	-	80,000	-	-	-	-	-	80,000
101	5501-02-2001	Acton Fire Hall Parking Lot Repaving	-	-	45,000	-	-	-	-	-	-	-	45,000
102	5900-25-2101	Replace Acton Station Heavy Rescue 733 (R1)	-	-	-	-	-	400,000	-	-	-	-	400,000

2021 Capital Budget & 2022 - 2030 Capital Forecast Summary

Line	Project No.	Project Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
103	5900-25-2102	Replace Acton Station Pump 722 (P11)	850,000	-	-	-	-	-	-	-	-	-	850,000
104	5900-25-2103	Replace Deputy Fire Chief's Car 2 Unit 712	-	-	-	-	-	-	-	60,000	-	-	60,000
105	5900-25-2104	Replace Fire Chief's Car 1 Unit 711	-	-	-	-	-	-	-	60,000	-	-	60,000
106	5900-25-2201	Replace Deputy Fire Chief's Car 3 Unit 713	-	60,000	-	-	-	-	-	-	60,000	-	120,000
107	5900-25-2202	Replace Rehab Trailer/Truck Unit 731	-	-	-	-	-	400,000	-	-	-	-	400,000
108	5900-25-2203	Replace Tanker 742 (T3)	-	600,000	-	-	-	-	-	-	-	-	600,000
109	5900-25-2301	Aerial 752 (A4)	-	-	-	-	-	-	1,500,000	-	-	-	1,500,000
110	5900-25-2302	Support Unit 715 (414)	-	-	-	-	-	-	60,000	-	-	-	60,000
111	5900-25-2303	Replace Aerial 750 (A3)	-	-	1,500,000	-	-	-	-	-	-	-	1,500,000
112	5900-25-2401	Replace Tanker 743 (T1)	-	-	-	600,000	-	-	-	-	-	-	600,000
113	5900-25-2403	Replace Pump 721 (P2)	-	-	-	850,000	-	-	-	-	-	-	850,000
114	5900-25-2501	Replace Pump 724 (P1)	-	-	-	-	850,000	-	-	-	-	-	850,000
115	5900-25-2601	Tanker - 4th Station (New)	-	-	-	-	-	-	600,000	-	-	-	600,000
116	5900-25-2801	ATV and Utility Trailer	-	-	-	-	-	-	-	21,000	-	-	21,000
117	5900-25-2802	Mobile Light Tower & Generator	-	-	-	-	-	-	-	13,700	-	-	13,700
Fire Services Total			968,000	998,000	1,683,000	1,588,000	1,068,000	2,438,000	7,548,000	752,700	198,000	138,000	17,379,700
Transportation & Public Works													
118	6100-10-2001	Maple Ave - Stewart McLaren Rd Parking Lay-bys	-	100,000	-	-	-	-	-	-	-	-	100,000
119	6100-16-0101	Future Transit infrastructure installations	-	-	-	-	-	100,000	25,000	25,000	25,000	100,000	275,000
120	6100-16-0102	Future Transit infrastructure installations - Replacement	-	-	-	-	-	-	-	-	-	100,000	100,000
121	6100-16-2106	Steeles Ave Corridor transit infrastructure	100,000	100,000	-	-	100,000	100,000	-	-	100,000	100,000	600,000
122	6100-16-2107	Cycling Infrastructure Maple Avenue Trafalgar Road to River Drive	1,545,000	775,000	-	-	-	-	-	-	-	-	2,320,000
123	6100-17-1801	Infill Sidewalk Connections (Various Locations)	51,500	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	501,500
124	6100-20-1801	Stormwater Strategy	-	-	150,000	-	-	-	-	-	-	-	150,000
125	6100-20-2201	Storm Sewer Condition Assessments	-	250,000	250,000	250,000	250,000	250,000	-	-	-	-	1,250,000
126	6100-21-0107	Streetlight & Pole Replacement Program	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
127	6100-21-1701	Rural Intersections Streetlighting (Various Locations)	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	475,000
128	6100-21-1802	Streetlight Pole Transformer Replacement	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
129	6100-21-1803	Lindsay Court Streetlight Relocation/Upgrade & S/W Extension	-	-	150,000	-	-	-	-	-	-	-	150,000
130	6100-22-0102	Transportation Master Plan Update	-	250,000	-	-	-	250,000	-	-	-	-	500,000
131	6100-22-1802	Class EAs for Master Plan Projects	-	-	400,000	400,000	-	-	400,000	400,000	-	-	1,600,000
132	6100-22-1805	Trucking Strategy Implementation	75,000	250,000	-	-	-	-	-	-	-	-	325,000
133	6100-22-1806	Cycling Inf Feasibility Study Implementation	-	500,000	500,000	-	-	-	-	-	-	-	1,000,000
134	6100-23-1602	Active Transportation Promotion and Education	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
135	6100-23-2401	Active Transportation Improvements	92,700	100,000	80,000	250,000	250,000	250,000	-	-	-	-	1,022,700
136	6100-26-2001	#13213 Bridge Mountainview Road over Hungry Hollow Repairs	51,500	450,000	-	-	-	-	-	-	-	-	501,500
137	6100-28-0101	Opticom Replacement Program	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
138	6100-28-0107	LED Traffic Signal Replacements	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
139	6100-28-1516	Traffic Calming (Various Locations)	41,200	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	401,200
140	6100-28-1703	Pedestrian Crossings (Various Locations)	180,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	1,665,000
141	6100-28-1807	Mill St Neighbourhood Improvements	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000	-	-	700,000
142	6100-28-1808	Mand. AODA Access. Traff Sgnl	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	1,050,000
143	6100-28-2101	Traffic Signal Installation (Eighth Line and Danby Road)	-	280,000	-	-	-	-	-	-	-	-	280,000
144	6200-10-1902	#29 Papermill Dam Rehabilitation	-	-	-	-	-	150,000	-	400,000	-	-	550,000
145	6200-16-0104	Pavement Management	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	19,561,000
146	6200-16-1004	Main St Glen Williams Mountain St. to Urban Limit Reconstruction	-	2,600,000	-	-	-	-	-	-	-	-	2,600,000
147	6200-16-1501	22nd SdRd Conc 11 Realignment	-	-	350,000	-	-	-	-	-	-	-	350,000
148	6200-16-1601	Todd Road Reconstruction	-	400,000	2,565,000	-	-	-	-	-	-	-	2,965,000
149	6200-16-1702	Collector/Arterial Asphalt Resurfacing Program	2,343,200	-	2,450,000	-	1,500,000	-	2,000,000	-	-	-	8,293,200
150	6200-16-1803	Prince St. Improvements	-	-	600,000	-	-	-	-	-	-	880,000	1,480,000
151	6200-16-1804	Bowman Street Retaining Wall Replacement	75,000	-	-	-	-	-	-	-	-	-	75,000
152	6200-16-1808	Maple & Main St. S./Guelph & Maple Turn Lane Construction	360,500	-	-	-	-	-	-	-	-	-	360,500
153	6200-16-1809	Guelph St & Slnclair Ave Turn Lane Construction	51,500	700,000	-	-	-	-	-	-	-	-	751,500
154	6200-16-1901	McNabb St - King to CNR Improvements	77,300	650,000	-	-	-	-	-	-	-	-	727,300
155	6200-16-1902	10th Line - Steeles to 10 SdRd Reconstruction	-	-	-	-	-	-	-	500,000	-	-	500,000

2021 Capital Budget & 2022 - 2030 Capital Forecast Summary

Line	Project No.	Project Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
156	6200-16-1904	Eighth Line - Steeles to North of 15 SdRd Reconstruction	-	-	-	2,386,000	-	5,187,500	5,187,500	-	-	-	12,761,000
157	6200-16-2002	Third Line Resurfacing - Urban Limit to 32 SdRd	1,287,500	-	-	-	-	-	-	-	-	-	1,287,500
158	6200-16-2004	Guelph St & Mountainview - Nourthbound/Southbound Turn Lane Improvements	-	-	1,500,000	6,000,000	-	-	-	-	-	-	7,500,000
159	6200-16-2005	22 SdRd New Connection	-	-	-	200,000	-	105,000	-	700,000	-	-	1,005,000
160	6200-16-2006	22 SdRd Realignment Fourth Line Construction	-	-	-	225,000	-	-	-	-	-	-	225,000
161	6200-16-2007	5 SdRd Fourth Line to Trafalgar Reconstruction	-	-	-	800,000	4,200,000	-	-	-	-	-	5,000,000
162	6200-16-2008	Queen Street (Acton) Reconstruction	927,000	-	-	-	-	-	-	-	-	-	927,000
163	6200-16-2101	Eighth Line Steeles South Improvements	-	-	-	-	-	144,000	-	-	960,000	-	1,104,000
164	6200-16-2103	10 SdRd from RR 25 to Trafalgar Rd Reconstruction	-	350,000	700,000	1,050,000	7,000,000	-	-	-	-	-	9,100,000
165	6200-16-2104	5 SdRd Trafalgar to Winston Churchill Reconstruction	-	-	-	-	750,000	5,000,000	-	-	-	-	5,750,000
166	6200-16-2105	Ontario Street Reconstruction and Bridge Replacement	360,500	-	2,500,000	-	-	-	-	-	-	-	2,860,500
167	6200-16-2106	Mountainview Rd Resurfacing - John to Maple	103,000	1,200,000	-	-	-	-	-	-	-	-	1,303,000
168	6200-16-2201	Confederation St. Main to Urban Boundary	-	-	-	-	-	486,000	3,240,000	-	-	-	3,726,000
169	6200-16-2401	15 SdRd - Town Line to Trafalgar Rd Reconstruction	-	-	-	-	165,000	940,000	1,410,000	9,400,000	-	-	11,915,000
170	6200-16-2402	17 SdRd/River Dr 10th Line Realignment	-	-	-	-	110,000	110,000	330,000	2,200,000	-	-	2,750,000
171	6200-16-2702	Tenth Line Steeles South	-	-	-	-	-	132,000	-	-	880,000	-	1,012,000
172	6200-17-2001	Lauchlin Crescent Walkway Rehabilitation	225,000	-	-	-	-	-	-	-	-	-	225,000
173	6200-20-1701	Stormwater Facility Rehabilitation Assessment Program	-	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,250,000
174	6200-22-0020	Traff Signal Legal Draw Update	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
175	6200-22-0107	Bridge Rehab Study Update	-	75,000	-	75,000	-	75,000	-	75,000	-	-	300,000
176	6200-22-1702	Pvmt Mgmt Study - 5 YR Cycle	-	55,000	-	-	-	-	55,000	-	-	-	110,000
177	6200-26-1812	Mountainview Over CN Bridge No. 13207 SPN Construction	-	-	-	-	-	-	-	-	-	960,000	960,000
178	6200-26-1911	#23 6th Line Culvert Replacement (N of 22nd Sd Rd)	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
179	6200-26-2201	#4 Bridge Fifth Line north of Steeles Rehabilitation	-	150,000	-	1,000,000	-	-	-	-	-	-	1,150,000
180	6200-27-0101	Glen Lawson Improvements	360,500	-	1,500,000	-	-	-	-	-	-	-	1,860,500
181	6200-27-1011	Tweedle Street Improvements	-	-	150,000	-	-	-	-	-	-	-	150,000
182	6210-22-2101	Site Alteration By-Law Update (per MOECC)	80,000	-	-	-	-	-	-	-	-	-	80,000
183	6500-02-1801	PW Ops Ctr Roof Repair	120,000	-	-	-	-	-	-	-	-	-	120,000
184	6500-03-1704	Truck Wash Facility	-	-	625,000	-	-	-	-	-	-	-	625,000
185	6500-03-2001	Material Storage Facility	-	-	300,000	-	-	-	-	-	-	-	300,000
186	6500-06-0102	Equipment Replacement	730,000	905,500	1,001,000	1,749,500	1,110,000	568,500	656,000	1,046,000	992,000	900,000	9,658,500
187	6500-06-1701	New Equipment	150,000	260,000	520,000	90,000	155,000	460,000	-	-	-	-	1,635,000
188	6500-11-1517	Tree Planting - Emerald Ash Borer	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
189	6500-18-0110	Traffic Infrastructure	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
190	6500-18-0111	Signage	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000
191	6500-28-1002	Traff Cntrl Signals Replace	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	900,000
192	6500-28-1701	Traffic Signal - 8th Line & Miller Drive	-	280,000	-	-	-	-	-	-	-	-	280,000
193	6500-28-1702	Traffic Signal - Mountainview Rd & John St	-	280,000	-	-	-	-	-	-	-	-	280,000
194	6500-28-1801	Traffic Signal - Eighth Line to Argyll Rd	-	-	250,000	-	-	-	-	-	-	-	250,000
195	6800-05-1601	ActiVan Transit Software	91,300	-	-	-	-	-	-	-	-	-	91,300
196	6810-04-2101	Transit Hardware/Software Purchase/Support	-	-	20,000	-	350,000	-	20,000	-	125,000	-	515,000
197	6810-22-2001	Transit Facility Feasibility Study & Implementation	-	-	-	-	-	200,000	1,800,000	10,000,000	-	-	12,000,000
198	6810-25-1001	Activan Replacement Vehicles	370,000	240,000	120,000	370,000	-	120,000	-	-	-	-	1,220,000
199	6810-25-1601	New ActiVan Vehicles	-	-	-	200,000	-	-	-	200,000	-	-	400,000
200	6810-25-0101	New Transit Vehicles	-	-	-	-	600,000	-	-	-	2,200,000	-	2,800,000
201	6100-28-2102	Queen St/Acton Blvd IPS Installation	140,000	-	-	-	-	-	-	-	-	-	140,000
202	6100-28-2103	5 Sideroad and Fourth Line Traffic Signal Installation	100,000	500,000	-	-	-	-	-	-	-	-	600,000
203	6200-24-2201	Multi-Use Path 5sdrd RR25 to Mansewood	-	75,000	-	-	-	-	-	-	-	-	75,000
204	6200-16-2107	5 Sideroad Resurfacing (Milton Joint Project)	206,000	-	-	-	-	-	-	-	-	-	206,000
Transportation & Public Works Total			13,196,300	16,306,600	20,212,100	18,576,600	20,071,100	18,159,100	18,654,600	28,477,100	8,713,100	6,471,100	168,837,700
Planning & Development													
205	7100-22-1502	Glen Williams Sec Plan Review	-	-	-	55,000	-	-	-	-	-	-	55,000
206	7100-22-2302	GO Station Secondary Plan Review	200,000	-	-	-	-	-	-	-	-	-	200,000
207	7100-27-0102	Norval Secondary Plan Review	-	-	-	-	-	-	-	-	55,000	-	55,000
208	7000-22-0001	Official Plan Review	200,000	-	-	-	200,000	-	-	-	200,000	-	600,000

2021 Capital Budget & 2022 - 2030 Capital Forecast Summary

Line	Project No.	Project Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
209	7100-22-2303	Post 2031 Secondary Plans	-	-	-	-	-	1,500,000	1,500,000	1,500,000	-	-	4,500,000
210	7300-22-2201	Stewarttown Planning Study Update	-	-	-	-	-	55,000	-	-	-	-	55,000
211	7100-22-2001	Zoning By-Law Update	-	154,000	-	-	-	-	154,000	-	-	-	308,000
212	7100-22-2101	Cultural Heritage Master Plan	150,000	-	-	-	-	-	-	-	-	-	150,000
Planning & Development Total			550,000	154,000	-	55,000	200,000	1,555,000	1,654,000	1,500,000	255,000	-	5,923,000
Recreation & Parks													
213	8211-02-2401	ACC Exterior Window and Door Sealant	-	-	-	15,000	-	-	-	-	-	-	15,000
214	8213-06-2101	Acton Arena CC Hall Water Softener Replace	-	10,000	-	-	-	-	-	-	-	-	10,000
215	8211-06-3001	Acton Arena Commercial Kitchen Exhaust Replacement	-	-	-	-	-	-	-	-	-	10,000	10,000
216	8211-02-2101	Acton Arena Concession Cabinetry	-	15,000	-	-	-	-	-	-	-	-	15,000
217	8211-02-2204	Acton Arena Dehumidification Unit	-	-	150,000	-	-	-	-	-	-	-	150,000
218	8211-02-1902	Acton Arena Emergency Light Replacement	15,500	-	-	-	-	-	-	-	-	-	15,500
219	8211-02-2208	Acton Arena Exit Light Fixtures Replacement	-	11,000	-	-	-	-	-	-	-	-	11,000
220	8211-02-2206	Acton Arena Exterior Lighting Replacement	-	11,000	-	-	-	-	-	-	-	-	11,000
221	8211-02-1706	Acton Arena HVAC Replacement	-	200,000	-	-	-	-	-	-	-	-	200,000
222	8211-02-2205	Acton Arena Interior Lighting	-	11,000	-	-	-	-	-	-	-	-	11,000
223	8211-06-3002	Acton Arena Kitchen Appliances Replacement	-	-	-	-	-	-	-	-	-	10,000	10,000
224	8211-06-2101	Acton Arena Lobby A/C Installation	-	35,000	-	-	-	-	-	-	-	-	35,000
225	8211-02-1702	Acton Arena Lobby Stairs Railings	-	-	-	-	-	-	-	20,000	-	-	20,000
226	8211-02-2202	Acton Arena MUA Unit	-	200,000	-	-	-	-	-	-	-	-	200,000
227	8211-02-1704	Acton Arena Replace Glycol Pump	-	-	-	-	15,000	-	-	-	-	-	15,000
228	8211-02-1801	Acton Arena Roof Replacement	-	-	-	-	-	-	-	400,000	-	-	400,000
229	8211-02-2203	Acton Arena RTU	-	-	40,000	-	-	-	-	-	-	-	40,000
230	8211-02-2209	Acton Arena Security System CCTV	-	-	11,000	-	-	-	-	-	-	-	11,000
231	8211-02-1505	Acton Arena Spectator Upgrades	-	-	-	-	-	-	-	18,000	-	-	18,000
232	8430-02-3001	Acton Library Exterior Windows Sealing	-	-	-	-	-	-	-	-	-	15,000	15,000
233	8230-02-3001	AIP Flooring Replacement	-	-	-	-	-	-	-	-	-	15,000	15,000
234	8230-06-1701	AIP Mechanical Upgrades	-	-	-	16,000	-	-	-	-	-	-	16,000
235	8230-02-2201	AIP Pool Tank Repairs	-	80,000	-	-	-	-	-	-	-	-	80,000
236	8230-02-1501	AIP Refinish Interior Wood	-	-	11,000	-	-	-	-	-	-	-	11,000
237	8230-06-2001	AIP Replace Pool Filter	-	35,000	-	-	-	-	-	-	-	-	35,000
238	8230-02-2101	AIP RTU1	-	36,000	-	-	-	-	-	-	-	-	36,000
239	8230-02-2602	AIP Sink Replacements	-	-	-	-	-	10,000	-	-	-	-	10,000
240	8230-02-2601	AIP Wall Painting & Repairs	-	-	-	-	-	15,000	-	-	-	-	15,000
241	8200-25-0101	Arena Ice Resurfacer	-	115,000	115,000	-	115,000	-	115,000	-	115,000	-	575,000
242	8240-22-1501	Arts, Cultural Centre Strategic Plan	-	-	25,000	-	-	-	-	-	-	-	25,000
243	8500-24-2301	Birchway Place Trail Connection (Ph. 1)	-	-	35,000	-	-	-	-	-	-	-	35,000
244	8500-24-2401	Birchway Place Trail Connection (Ph. 2)	-	-	-	45,000	-	-	-	-	-	-	45,000
245	8002-10-0101	Capital Project Management	176,200	-	-	-	-	-	-	-	-	-	176,200
246	8220-02-3003	Cedarvale CC Ceiling Replacement	-	-	-	-	-	-	-	-	-	30,000	30,000
247	8220-02-3001	Cedarvale CC Exterior Window Sealing	-	-	-	-	-	-	-	-	-	10,000	10,000
248	8220-02-3002	Cedarvale CC Flooring Replacement	-	-	-	-	-	-	-	-	-	10,000	10,000
249	8221-02-2101	Cedarvale Cottage Electrical Upgrades	15,500	-	-	-	-	-	-	-	-	-	15,500
250	8500-11-1501	Cedarvale Park Master Plan Implementation	-	250,000	-	-	-	-	-	-	-	-	250,000
251	8500-11-0103	Cemetery Revitalization & Renewal	15,000	90,000	100,000	100,000	110,000	120,000	120,000	120,000	120,000	120,000	1,015,000
252	8500-11-1806	Centralized Irrigation Control	-	60,000	-	-	-	-	-	-	-	-	60,000
253	8500-11-2108	Centralized Sportsfield Lighting Control	-	30,000	-	-	-	-	-	-	-	-	30,000
254	8510-10-2001	Community Partnership - Beach Volleyball	-	110,000	-	-	-	-	-	-	-	-	110,000
255	8500-11-0108	Court Revitalization & Repairs	15,000	-	-	15,000	-	-	15,000	-	-	15,000	60,000
256	8240-02-3001	Cultural Centre Exterior Wall Refurbishment	-	-	-	-	-	-	-	-	-	15,000	15,000
257	8240-02-2001	Cultural Centre Exterior Windows	-	-	-	-	-	-	-	40,000	-	-	40,000
258	8240-06-1701	Cultural Centre Theatre Curtain Replacement	-	20,000	-	-	-	-	-	-	-	-	20,000
259	8500-11-2110	Dominion Gardens Park Master Plan Implementation PH3	-	660,000	-	-	-	-	-	-	-	-	660,000
260	8200-06-1601	Facility Boom Lift	-	-	80,000	-	-	-	-	-	-	-	80,000
261	8200-22-1301	Facility Space Provision Study	-	-	165,000	-	-	-	-	-	-	-	165,000

2021 Capital Budget & 2022 - 2030 Capital Forecast Summary

Line	Project No.	Project Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
262	8200-02-0101	Facility Structural Repairs	-	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	720,000
263	8500-10-2101	Fairy Lake Water Quality - CVC Partnership	25,000	-	-	-	-	-	-	-	-	-	25,000
264	8500-11-1603	Fairy Lake Water Quality Implementation	-	132,000	-	-	-	-	-	-	-	-	132,000
265	8500-13-2301	Fitness Features - Community Park	-	-	40,000	-	-	-	-	-	-	-	40,000
266	8261-12-1701	GCC Parking Lot Resurfacing	-	400,000	-	-	-	-	-	-	-	-	400,000
267	8261-03-2001	GCC Phase 2 Construction	-	25,000,000	-	-	-	-	-	-	-	-	25,000,000
268	8261-02-2501	GCC Pool Filters	-	-	-	-	15,000	-	-	-	-	-	15,000
269	8221-06-1601	GCC Replace Closed Circuit Camera System	-	21,000	-	-	-	-	-	-	-	-	21,000
270	8261-02-2502	GCC Replace Exhaust Fans	-	-	-	-	20,000	-	-	-	-	-	20,000
271	8221-06-1502	GCC Replace Fire Alarm System	-	19,000	-	-	-	-	-	-	-	-	19,000
272	8221-02-1602	GCC Replace Kinsmen Hall Dividing Wall	-	-	-	-	-	-	-	55,000	-	-	55,000
273	8221-02-1701	GCC Roof Maintenance	-	-	-	-	25,000	-	-	-	-	25,000	50,000
274	8261-02-1403	GCC RTU's	-	-	-	-	70,000	-	-	-	-	70,000	140,000
275	8304-11-2001	GCC Tennis Court Resurfacing	-	-	-	-	-	-	-	125,000	-	-	125,000
276	8261-02-1402	GCC Unit Heaters	-	-	-	6,000	-	-	-	-	-	-	6,000
277	8500-11-2005	Gellert Park Expansion	-	-	6,000,000	-	-	-	-	-	-	-	6,000,000
278	8500-11-2204	Gellert Splash Pad Resurfacing	-	90,000	-	-	-	-	-	-	-	-	90,000
279	8500-11-2604	Gellert Splash Pad Revitalization	-	-	-	-	-	-	-	400,000	-	-	400,000
280	8200-03-2001	Georgetown Youth Wellness Hub	-	300,000	-	-	-	-	-	-	-	-	300,000
281	8231-06-1701	GIP Equipment Replacement	-	24,000	-	-	-	-	-	-	-	-	24,000
282	8231-06-1602	GIP Filter Replacement	-	72,000	-	-	-	-	-	-	-	-	72,000
283	8231-02-2103	GIP Floor Replacements	-	-	-	-	-	15,000	-	-	-	-	15,000
284	8231-02-1801	GIP Floor Tiling	-	84,000	-	-	-	-	-	-	-	-	84,000
285	8231-02-1501	GIP Partition Replacement	-	20,000	-	-	-	-	-	-	-	-	20,000
286	8231-02-2201	GIP Pool Tank Repairs	-	80,000	-	-	-	-	-	-	-	-	80,000
287	8231-02-2101	GIP Replace Main Electrical	-	22,000	-	-	-	-	-	-	-	-	22,000
288	8231-02-2102	GIP Roof Replacement	-	-	-	-	20,000	-	-	-	-	-	20,000
289	8231-02-2601	GIP Sink Replacements	-	-	-	-	-	10,000	-	-	-	-	10,000
290	8500-11-2101	Glen Williams Park Master Plan Implementation	-	-	250,000	-	-	-	-	-	-	-	250,000
291	8500-11-1805	Halton Hills Drive Park	-	414,000	-	-	-	-	-	-	-	-	414,000
292	8500-11-1903	Hillcrest Cemetery Revitalization & Renewal	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
293	8500-11-2006	Hornby Park Revitalization	-	300,000	-	-	-	-	-	-	-	-	300,000
294	8500-11-2114	Hungry Hollow - MECP Trail Permit Compensation	100,000	-	-	-	-	-	-	-	-	-	100,000
295	8500-24-2001	Hungry Hollow Trails Ph 4 - MECP Permit Trail Section	386,300	-	-	-	-	-	-	-	-	-	386,300
296	8500-11-0105	Irrigation Repairs	15,000	-	45,000	-	45,000	-	45,000	-	45,000	-	195,000
297	8500-11-2112	Lindsey Court Park	-	-	225,000	-	-	-	-	-	-	-	225,000
298	8500-11-2111	Lion's Club Park (Dayfoot Drive)	-	450,000	-	-	-	-	-	-	-	-	450,000
299	8500-11-2113	Mill Street Parkette	-	100,000	-	-	-	-	-	-	-	-	100,000
300	8251-02-0103	MMSP 10+ Ton HVAC Replacement	-	35,000	-	35,000	-	-	-	-	-	-	70,000
301	8251-02-0101	MMSP 5-10 Ton HVAC Replacement	-	20,000	-	-	-	-	-	-	-	-	20,000
302	8251-02-2203	MMSP Alcott Skate Tile Replacement	-	-	-	-	-	-	-	300,000	-	-	300,000
303	8251-02-2001	MMSP Asphalt Parking Lot & Sidewalks	-	60,000	-	-	-	-	-	-	-	-	60,000
304	8251-02-3003	MMSP Bathroom Fixtures	-	-	-	-	-	-	-	-	-	25,000	25,000
305	8251-02-2201	MMSP Ceiling Refurbishment	-	35,000	-	-	-	-	-	-	-	-	35,000
306	8251-22-1501	MMSP Computerized Energy Audit	-	50,000	-	-	-	-	-	-	-	-	50,000
307	8251-02-1804	MMSP Concession Renovation	-	-	-	-	-	-	-	15,000	-	-	15,000
308	8251-02-3004	MMSP Domestic Water Distribution	-	-	-	-	-	-	-	-	-	200,000	200,000
309	8251-06-3001	MMSP Domestic Water Heaters	-	-	-	-	-	-	-	-	-	70,000	70,000
310	8251-02-2202	MMSP Exterior Door Replacement	-	-	-	13,000	-	-	-	-	-	-	13,000
311	8251-06-3004	MMSP Exterior Light Fixtures	-	-	-	-	-	-	-	-	-	50,000	50,000
312	8251-06-3003	MMSP Exterior Lighting	-	-	-	-	-	-	-	-	-	150,000	150,000
313	8251-02-3002	MMSP Flooring Replacement	-	-	-	-	-	-	-	-	-	80,000	80,000
314	8251-02-3005	MMSP Gas Supply	-	-	-	-	-	-	-	-	-	100,000	100,000
315	8251-02-3001	MMSP Interior Doors	-	-	-	-	-	-	-	-	-	25,000	25,000
316	8251-02-2212	MMSP Interior Lighting Upgrades	-	-	-	-	-	500,000	-	-	-	-	500,000

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Line	Project No.	Project Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
317	8251-02-1802	MMSP Low E Ceiling	93,500	-	-	60,000	-	-	-	-	-	-	153,500
318	8251-03-2701	MMSP Mezzanine Fitness Facility	-	-	-	-	-	-	300,000	-	-	-	300,000
319	8251-02-2204	MMSP Replace Air Distribution Systems	-	100,000	-	-	-	-	-	-	-	-	100,000
320	8251-06-1901	MMSP Replace Dehumidifiers	385,000	-	-	-	-	-	-	-	-	-	385,000
321	8251-02-2205	MMSP Replace Detection Devices	-	-	-	65,000	-	-	-	-	-	-	65,000
322	8251-02-2206	MMSP Replace Electrical Equipment	-	-	-	60,000	-	-	-	-	-	-	60,000
323	8251-02-2207	MMSP Replace Exhaust Ventilation Systems	-	250,000	-	-	-	-	-	-	-	-	250,000
324	8251-02-2208	MMSP Replace Exit Light Fixtures	-	-	-	-	-	-	-	60,000	-	-	60,000
325	8251-02-1701	MMSP Replace Fembrook Pad Seating	-	-	-	-	-	-	-	18,000	-	-	18,000
326	8251-02-2209	MMSP Replace Fire Alarm Panel	-	-	-	70,000	-	-	-	-	-	-	70,000
327	8251-02-2211	MMSP Replace Heating Generating Systems	-	85,000	-	-	-	-	-	-	-	-	85,000
328	8251-02-2213	MMSP Replace MUA	-	120,000	-	-	-	-	-	-	-	-	120,000
329	8251-02-1803	MMSP Replace Overhead Doors	-	-	-	-	-	-	-	30,000	-	-	30,000
330	8251-02-2214	MMSP Replace Power Distribution	-	-	-	300,000	-	-	-	-	-	-	300,000
331	8251-02-2215	MMSP Replace Pull Stations	-	-	-	25,000	-	-	-	-	-	-	25,000
332	8251-02-2216	MMSP Replace RTU's	-	120,000	-	-	-	-	-	-	-	-	120,000
333	8251-02-2217	MMSP Replace Signal Devices	-	-	-	50,000	-	-	-	-	-	-	50,000
334	8251-02-2218	MMSP Replace Sprinkler System	-	-	-	100,000	-	-	-	-	-	-	100,000
335	8251-02-2219	MMSP Replace Standpipe and Fire Department Connection	-	-	-	75,000	-	-	-	-	-	-	75,000
336	8251-02-2220	MMSP Replace Storm Drainage System	-	-	-	300,000	-	-	-	-	-	-	300,000
337	8251-02-2221	MMSP Replacement Sanitary Waste	-	-	-	300,000	-	-	-	-	-	-	300,000
338	8251-02-2101	MMSP Saputo Mechanical/Electrical HVAC Cooling	55,000	-	-	-	-	-	-	-	-	-	55,000
339	8251-06-3002	MMSP Signal Devices	-	-	-	-	-	-	-	-	-	50,000	50,000
340	8500-11-1504	MMSP Skatepark Revitalization & Renewal	-	600,000	-	-	-	-	-	-	-	-	600,000
341	8251-02-1603	MMSP Structural Steel Painting	-	38,000	-	-	-	-	-	-	-	-	38,000
342	8500-11-2102	Multi Purpose Courts	-	-	-	185,000	-	-	-	-	-	-	185,000
343	8500-11-1703	Neighbourhood Level Skate Features	-	148,000	-	-	-	-	-	-	-	-	148,000
344	8421-12-2101	Norval CC Parking Lot	-	10,000	-	-	-	-	-	-	-	-	10,000
345	8421-02-2101	Norval CC Replace Exterior Wall Cladding	-	40,000	-	-	-	-	-	-	-	-	40,000
346	8421-02-2102	Norval CC Replace Flooring	-	15,000	-	-	-	-	-	-	-	-	15,000
347	8421-02-2601	Norval Community Centre - Electrical Upgrades	15,500	-	-	-	-	-	-	-	-	-	15,500
348	8500-22-1801	Norval Park Master Plan Implementation	-	171,000	-	-	-	-	-	-	-	-	171,000
349	1000-09-0101	Office Furniture	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	380,000
350	8500-11-2002	Open Space Management	-	20,000	-	-	-	-	-	-	-	-	20,000
351	8500-11-0107	Park Electrical Repairs	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
352	8500-12-0101	Park Parking Lot Surfacing	-	-	250,000	-	250,000	-	-	-	-	-	500,000
353	8500-24-0111	Park Pathway Lighting Replacement	-	160,000	160,000	150,000	150,000	-	-	-	-	-	620,000
354	8500-11-1912	Park Pathway Revitalization & Renewal	-	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	180,000
355	8500-11-0106	Park Pavilion Repairs	50,000	75,000	-	-	-	-	-	-	-	-	125,000
356	8500-11-2107	Park Pylon Sign	-	70,000	-	-	-	-	-	-	-	-	70,000
357	8500-18-1801	Parks and Facilities Signage	-	150,000	-	-	-	-	-	-	-	-	150,000
358	8500-11-0102	Parks Revitalization & Renewal	15,000	145,000	150,000	150,000	160,000	170,000	170,000	170,000	170,000	170,000	1,470,000
359	8500-11-0115	Parks Tree Planting	-	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	270,000
360	8500-11-1911	Pedestrian Bridge Replacement	-	115,000	-	-	-	-	-	-	-	-	115,000
361	8500-13-0106	Play Equipment Replacement	185,400	225,000	110,000	120,000	130,000	140,000	140,000	140,000	140,000	140,000	1,470,400
362	8500-19-0109	Playing Field Rehabilitation	45,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	585,000
363	8500-06-2001	Portable Water Dispenser	-	50,000	-	-	-	-	-	-	-	-	50,000
364	8500-08-2001	Property Acquisition Parks & Open Spaces	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
365	8500-11-2405	Prospect Park & Rotary Park Lighting Improvements	-	-	-	100,000	-	-	-	-	-	-	100,000
366	8500-11-2206	Prospect Park Boat Ramp Revitalization	-	25,000	-	-	-	-	-	-	-	-	25,000
367	8500-11-2704	Prospect Park Splash Pad Revitalization	-	-	-	-	-	-	400,000	-	-	-	400,000
368	8301-11-2001	Prospect Tennis Ct Resurfacing	-	70,000	-	-	-	-	-	-	90,000	-	160,000
369	8500-11-1606	Remembrance Park Mechanical Room Upgrades	12,000	75,000	-	-	-	-	-	-	-	-	87,000
370	8500-11-1807	Rennie St. Park Ph 2	-	210,000	-	-	-	-	-	-	-	-	210,000
371	8500-11-2601	Splash Pad Surfacing Repairs DG	-	-	-	-	-	-	-	-	70,000	-	70,000

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Line	Project No.	Project Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
372	8500-19-0107	Sportsfield Lighting Replacement	-	450,000	-	-	450,000	-	-	-	-	-	900,000
373	8300-11-0104	Tennis Court Lighting Replacement	-	175,000	-	-	-	-	-	-	-	-	175,000
374	8200-03-1701	Tennis Court New Facility	-	-	-	-	600,000	-	-	-	-	-	600,000
375	8500-11-2003	Tolton Lands Redevelopment	824,000	-	-	-	-	-	-	-	-	-	824,000
376	8400-02-2001	Town Hall Air Handling Unit	-	450,000	-	-	-	-	-	-	-	-	450,000
377	8400-02-1901	Town Hall Balancing HVAC System	-	-	-	-	10,000	-	-	-	-	-	10,000
378	8400-02-2102	Town Hall BAS - Phase 2	275,000	-	-	-	-	-	-	-	-	-	275,000
379	8400-02-2501	Town Hall Cabinetry Replacement	-	-	-	-	25,000	-	-	-	-	-	25,000
380	8400-02-3001	Town Hall Commercial Exhaust Replacement	-	-	-	-	-	-	-	-	-	230,000	230,000
381	8400-02-2502	Town Hall Domestic Water Distribution	-	-	-	-	-	-	300,000	-	-	-	300,000
382	8400-02-2201	Town Hall Domestic Water Main Replacement	-	25,000	-	-	-	-	-	-	-	-	25,000
383	8400-02-2503	Town Hall Ductwork Distribution Replacement	-	-	-	-	-	-	500,000	-	-	-	500,000
384	8400-02-2202	Town Hall Emergency Lighting Systems	-	50,000	-	-	-	-	-	-	-	-	50,000
385	8400-02-2504	Town Hall Exhaust Fans & Ductwork Replacement	-	-	-	-	125,000	-	-	-	-	-	125,000
386	8400-02-2209	Town Hall Exit Light Fixtures	-	20,000	-	-	-	-	-	-	-	-	20,000
387	8400-02-2203	Town Hall Exterior Doors Replacement	-	-	-	-	13,000	-	-	-	-	-	13,000
388	8400-02-2505	Town Hall Exterior Wall and Soffit Lighting System	-	150,000	-	-	-	-	-	-	-	-	150,000
389	8400-02-2506	Town Hall Exterior Windows Replacement	-	-	-	-	-	-	70,000	-	-	-	70,000
390	8400-02-2204	Town Hall Fire Alarm Control Panel Anunciator	-	30,000	-	-	-	-	-	-	-	-	30,000
391	8400-02-3005	Town Hall Fire Extinguishers	-	-	-	-	-	-	-	-	-	15,000	15,000
392	8400-02-2507	Town Hall Flooring Replacement	-	-	-	-	-	-	-	10,000	-	-	10,000
393	8400-02-2508	Town Hall Hot Water Heating Distribution Replacement	-	-	-	-	-	-	150,000	-	-	-	150,000
394	8400-02-1902	Town Hall Replace HVAC Water Piping	15,500	-	-	-	-	-	-	-	-	-	15,500
395	8400-02-1703	Town Hall MUA Replacement	-	35,000	-	-	-	-	-	-	-	-	35,000
396	8400-12-1501	Town Hall Parking Lot Replacement	-	170,000	-	-	-	-	-	-	-	-	170,000
397	8400-02-1702	Town Hall Phased Replacement of Heat Pumps	60,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	510,000
398	8400-02-2509	Town Hall Plumbing Fixture Replacement	-	-	-	-	-	-	15,000	-	-	-	15,000
399	8400-02-3006	Town Hall Power Distribution	-	-	-	-	-	-	-	-	-	75,000	75,000
400	8400-02-3004	Town Hall Pull Stations	-	-	-	-	-	-	-	-	-	25,000	25,000
401	8400-02-2005	Town Hall Renovations - Ph 1	525,000	-	-	-	-	-	-	-	-	-	525,000
402	8400-02-2205	Town Hall Replace Exterior Pole Mounted Lighting	-	70,000	-	-	-	-	-	-	-	-	70,000
403	8400-02-2206	Town Hall Replace/Upgrade Interior Lighting	-	100,000	-	-	-	-	-	-	-	-	100,000
404	8400-02-2207	Town Hall Replacement Detection Devices (Fire)	-	55,000	-	-	-	-	-	-	-	-	55,000
405	8400-02-2208	Town Hall Security System	-	200,000	-	-	-	-	-	-	-	-	200,000
406	8400-02-2401	Town Hall Security System (CCTV)	-	110,000	-	-	-	-	-	-	-	-	110,000
407	8400-02-2510	Town Hall Sink Fixture Replacement	-	-	-	-	-	-	33,000	-	-	-	33,000
408	8400-02-3002	Town Hall Sprinkler Replacement	-	-	-	-	-	-	-	-	-	250,000	250,000
409	8400-02-3003	Town Hall Stand Pipe & Fire	-	-	-	-	-	-	-	-	-	50,000	50,000
410	8400-02-2101	Town Hall Walls	-	20,000	-	-	-	-	-	-	-	-	20,000
411	8400-02-2301	Town Hall LCDB Window and Entrance replacement	-	-	557,000	-	-	-	-	-	-	-	557,000
412	8400-02-2302	Town Hall LCDB Ceiling Finishes	-	-	58,000	-	-	-	-	-	-	-	58,000
413	8400-02-2511	Town Hall LCDB Plumbing and Drainage (Replace DHW)	-	-	-	-	19,000	-	-	-	-	-	19,000
414	8400-02-2402	Town Hall LCDB Lighting, Devices, Heating	-	-	-	606,000	-	-	-	-	-	-	606,000
415	8400-02-2210	Town Hall LCDB Fittings and Equipment	-	34,000	-	-	-	-	-	-	-	-	34,000
416	8400-02-2601	Town Hall LCDB Geothermal System	-	-	-	-	-	444,000	-	-	-	-	444,000
417	8400-02-2602	Town Hall LCDB Carport PV Arrays	-	-	-	-	-	994,000	-	-	-	-	994,000
418	8500-11-2004	Trafalgar Sports Park Field of Dreams Phase 2	735,400	-	-	-	-	-	-	-	-	-	735,400
419	8500-24-0102	Trails Revitalization & Renewal	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	1,300,000
420	8500-24-0110	Trails System	-	240,000	260,000	280,000	300,000	300,000	300,000	300,000	300,000	300,000	2,580,000
421	8500-24-2201	Trails System – TSP to Black Creek Estates	-	100,000	-	-	-	-	-	-	-	-	100,000
422	8500-19-1801	TSP Field of Dreams - Phase 1	103,000	-	-	-	-	-	-	-	-	-	103,000
423	8500-10-2201	UCC Trail Partnership	-	175,000	-	-	-	-	-	-	-	-	175,000
424	8500-11-2402	Vision Georgetown Parks - Community Park (CP #1)	-	-	-	-	-	-	-	4,575,000	-	-	4,575,000
425	8500-11-2105	Vision Georgetown Parks - Neighborhood Park (NP #1)	-	-	-	450,000	-	-	-	-	-	-	450,000
426	8500-11-2202	Vision Georgetown Parks - Neighborhood Park (NP #2)	-	-	-	-	420,000	-	-	-	-	-	420,000

2021 Capital Budget & 2022 - 2030 Capital Forecast Summary

Line	Project No.	Project Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
427	8500-11-2301	Vision Georgetown Parks - Neighborhood Park (NP #3)	-	-	-	-	-	450,000	-	-	-	-	450,000
428	8500-11-2106	Vision Georgetown Parks - Parkette (PK #1)	-	-	-	270,000	-	-	-	-	-	-	270,000
429	8500-11-2203	Vision Georgetown Parks - Parkette (PK #2)	-	-	-	-	270,000	-	-	-	-	-	270,000
430	8500-11-2302	Vision Georgetown Parks - Parkette (PK #3)	-	-	-	-	-	225,000	-	-	-	-	225,000
431	8500-11-2702	Vision Georgetown Parks - Parkette (PK #6)	-	-	-	-	-	-	-	-	-	225,000	225,000
432	8500-11-2703	Vision Georgetown Parks - Parkette (PK #7)	-	-	-	-	-	-	-	-	-	200,000	200,000
433	8500-11-2205	Vision Georgetown Parks - Parkette (PK#8)	-	-	-	-	225,000	-	-	-	-	-	225,000
434	8500-11-2503	Vision Georgetown Parks - Parkette (PK#9)	-	-	-	-	-	-	-	-	225,000	-	225,000
435	8500-11-2303	Vision Georgetown Town Square Park	-	-	-	-	-	-	-	1,000,000	-	-	1,000,000
Recreation & Parks Total			4,350,800	36,886,000	9,270,000	4,394,000	4,015,000	3,826,000	3,106,000	3,654,000	6,283,000	3,208,000	78,992,800
Grand Total			22,109,700	59,189,000	33,622,700	27,180,200	27,780,400	27,700,100	32,933,600	35,761,600	17,079,000	11,122,400	294,478,700